



**2011-12 District Budget Update  
Governing Board Meeting – May 4, 2011**

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# UPDATED 2011-12 Budget Planning for FABPAC- April 6, 2011

## Scenario 1: Governor's Balanced Approach (assumed tax package on ballot and passed)

Net Apportionment Cut	(2,455,000)
District Expenditure Increase	(2,830,954)
<b>Total Problem</b>	<b>(5,285,954)</b>

## Scenario 2: All-Cuts, Prop 98 Protected

Net Apportionment Cut	(4,318,000)
District Expenditure Increase	(2,830,954)
<b>Total Problem</b>	<b>(7,148,954)</b>

## *Scenario 3: All-Cuts, Prop 98 Suspended*

Net Apportionment Cut	(6,815,000)
District Expenditure Increase	(2,830,954)
<b>Total Problem</b>	<b>(9,645,954)</b>

Source: CCLC Website - *District Budget Impact Scenarios (4/4/11)* and District Budget Planning Worksheet

Scenario #2 Originally supported at FABPAC Meeting - 1/19/11



# Targeted FY 2010-11

	Adopted Budget	Adjustments		Targeted
<b>Revenues</b>				
Apportionment *	46,258,673	1,954,993	(a,d)	48,213,666
Other State	1,297,072	167,121	(b)	1,464,193
Other Local	<u>2,253,362</u>	<u>200,000</u>	(c)	<u>2,453,362</u>
	<b>49,809,107</b>	<b>2,322,114</b>		<b>52,131,221</b>
<b>Expenditures</b>				
Academic Salaries	20,161,973			20,161,973
Classified Salaries	9,804,067			9,804,067
Employee Benefits	12,197,793			12,197,793
Supplies	1,134,590	(250,000)	(e, f)	884,590
Other Operating	6,681,209	(300,000)	(g)	6,381,209
Capital Outlay	<u>288,534</u>	<u>(50,000)</u>	(h)	<u>238,534</u>
	<b>50,268,166</b>	<b>(600,000)</b>		<b>49,668,166</b>
<b>Excess Revenues (Expenditures)</b>	<b>(459,059)</b>	<b>2,922,114</b>		<b>2,463,055</b>
<b>Adjusted Beginning Fund Balance</b>	<b><u>3,207,000</u></b>			<b><u>3,207,000</u></b>
<b>Ending Fund Balance</b>	<b><u>2,747,941</u></b>			<b><u>5,670,055</u></b>
<b>* Apportionment, Enrollment Fees, Property Taxes</b>				
(a) Workload Augmentation		860,985		
(b) Mandated Cost Reimbursement		167,121		
(c) Reimbursement/Retirement Benefits		200,000		
(d) State FY 2009-10 apportionment revision; March 2011		1,094,008		
(e) Shifts to Prop 20 Lottery Funds		(200,000)		
(f) Freeze Non-Instructional Supplies		(50,000)		
(g) Elections, Travel, Other		(300,000)		
(h) Suspend Equipment Purchases		(50,000)		

Please note numbers used are estimates based on current information and are subject to change

# FY 2010-11 Year-To-Date, Ending 4/30/11

		Adopted Budget	Actual Revenues/ Expenditures
<b>Revenues</b>		<b>49,809,107</b>	<b>32,667,367</b>
<b>Expenditures</b>			
	<b>Expenditures</b>		
	<b>Academic Salaries</b>	<b>20,167,214</b>	<b>17,922,727</b>
	<b>Classified Salaries</b>	<b>9,786,217</b>	<b>7,545,262</b>
	<b>Benefits</b>	<b>12,211,888</b>	<b>10,386,062</b>
	<b>Supplies</b>	<b>1,134,758</b>	<b>490,375</b>
	<b>Other Operating Expenditures</b>	<b>6,595,928</b>	<b>4,821,024</b>
	<b>Capital Outlay</b>	<b>372,161</b>	<b>204,880</b>
<b>Total Expenditures</b>		<b>50,268,166</b>	<b>41,370,330</b>
<b>Expenditures Exceeding Revenues</b>		<b>(459,059)</b>	<b>(8,702,963)</b>

Source: Banner Report FGIBDST, FY 2010-11, April 30

# Moving into FY 2011-12



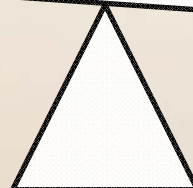
**Unbudgeted Revenue Increases**

**Spending Freezes**

**Worst Case State Budget Scenario**

**Increased Deferrals**

**Rising Costs**



## District Expenditure Increase

Items	FABPAC 4/6/11	Revised
1% Salary Increase	300,000	282,108
Health Benefits	948,692	837,010
PERS	206,309	206,309
Step & Column	323,803	346,624
Full Time Faculty Hires	382,788	127,596
Property & Liability Insurance	419,362	419,362
Election Set Aside	<u>250,000</u>	<u>0</u>
Totals	2,830,954	2,219,009

# Transitioning from 2010-11 to 2011-12

	Targeted FY 2010-11	CCLC - Tax Package Fails, Prop 98 Funded at Minimum		Estimated Budget FY 2011-12	
<b>Revenues</b>					
<b>Apportionment</b>	48,213,666	(6,815,000)		39,937,537	(d)
<b>Other State</b>	1,464,193			1,464,193	
<b>Other Local</b>	<u>2,453,362</u>			<u>2,453,362</u>	
	52,131,221			43,855,092	
<b>Expenditures</b>					
<b>Academic Salaries</b>	20,161,973	550,624	(a)	20,712,597	
<b>Classified Salaries</b>	9,804,067	205,704	(a)	10,009,771	
<b>Employee Benefits</b>	12,197,793	1,043,319	(b)	13,241,112	
<b>Supplies</b>	884,590			884,590	
<b>Other Operating</b>	6,381,209	419,362	(c)	6,800,571	
<b>Capital Outlay</b>	<u>238,534</u>	<u>-</u>		<u>238,534</u>	
	<u>49,668,166</u>	<u>2,219,009</u>		<u>51,887,175</u>	
<b>Excess Revenues (Expenditures)</b>	2,463,055				
<b>Excess Expenditures</b>				<b>(8,032,083)</b>	
<b>Beginning Fund Balance</b>	<u>3,207,000</u>				
<b>Ending Fund Balance</b>	<u>5,670,055</u>				
<b>Legend:</b>					
(a) 1% Salary Increase	282,108	} 550,624		Academic	
Step/Column Movements	346,624		205,704	Classified	
2 FT Faculty Replacements	127,596				
(b) Health Plan Increase	837,010				
PERS Increase	206,309				
(c) Property & Liability Insurance	419,362				
(d) Revenues, less one time FY 2010/11					
<b>Apportionment-March 2011 Rev</b>	1,094,008				
<b>Mandated Cost Reimbursement</b>	167,121				
<b>Reimbursement/Retirement Benefits</b>	200,000				





# Budget Planning Options – FY 2011-12

	Estimated Budget FY 2011-12	Budget Planning Options		Adjusted Estimated Budget FY 2011-12
<b>Revenues</b>				
Apportionment	39,937,537			39,937,537
Other State	1,464,193			1,464,193
Other Local	<u>2,453,362</u>	135,000	(a)	<u>2,588,362</u>
	43,855,092			43,990,092
<b>Expenditures</b>				
Academic Salaries	20,712,597	(2,406,749)	(b) (e-1)	18,305,848
Classified Salaries	10,009,771	(604,028)	(c) (e-2)	9,405,743
Employee Benefits	13,241,112	(837,010)	(f)	12,404,102
Supplies	884,590	(132,689)	(g)	751,901
Other Operating	6,800,571	(1,100,000)	(d)	5,700,571
Capital Outlay	<u>238,534</u>	<u>(35,780)</u>	(h)	<u>202,754</u>
	<u>51,887,175</u>	<u>(5,116,256)</u>		<u>46,770,919</u>
<b>Excess Revenues (Expenditures)</b>	<b>(8,032,083)</b>			
<b>Excess Expenditures</b>				<b>(2,780,827)</b>
Strategic Initiatives and Professional Development				<b>(160,000)</b>
<b>Beginning Fund Balance</b>				<u>5,670,055</u>
<b>Ending Fund Balance</b>				<u>2,729,228</u>
<b>Legend:</b>				
(a) Additional Revenues from Bookstore Outsourcing		135,000		
(b) Reduce Class Schedule - 285 sections	997,500			
Re-Org Academic Affairs	414,000			
Reduce Release Time (3 FTE)	<u>115,000</u>			
Subtotal (b)		1,526,500		
(c) Reduction in Force; Academic & Student Affairs; Reprographics		175,993		
(d) OPEB set-aside in excess of required contribution	77,000			
Reduce Financial/Special Consultants	275,000			
Reduction of other operating expenditures by approximately 17.5% in total	<u>748,000</u>			
Subtotal (d)		1,100,000		
(e) 1% salary increase	282,108			
Furloughs	679,552			
Step & Column	<u>346,624</u>			
Subtotal (e)		1,308,284		
Certificated	(e-1)	880,249		
Classified	(e 2)	<u>428,035</u>		
Subtotal (e)		1,308,284		
(f) Cap Health Benefits		837,010		
(g) Reduce Supplies by 15%		132,689		
(h) Reduce Equipment by 15%		35,780		

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# Addressing the Problem: A Multi-Year Approach

	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14
<b>Revenues</b>				
Apportionment *	48,213,666	39,937,537	39,937,537	39,937,537
Other State	1,464,193	1,464,193	1,464,193	1,464,193
Other Local	<u>2,453,362</u>	<u>2,588,362</u>	<u>2,588,362</u>	<u>2,588,362</u>
	52,131,221	43,990,092	43,990,092	43,990,092
<b>Expenditures</b>				
Academic Salaries	20,161,973	20,712,597	18,305,848	16,845,604
Classified Salaries	9,804,067	10,009,771	9,405,743	8,655,454
Employee Benefits	12,197,793	13,241,112	12,404,102	11,414,636
Supplies	884,590	884,590	751,901	751,901
Other Operating	6,381,209	6,800,571	6,150,571	5,700,571
Capital Outlay	238,534	238,534	202,754	202,754
<b>Minimum Required Reductions</b>	<u>-</u>	<u>(5,116,256)</u>	<u>(3,200,000)</u>	<u>-</u>
	<u>49,668,166</u>	<u>46,770,919</u>	<u>44,020,919</u>	<u>43,570,919</u>
<b>Excess Revenues (Expenditures)</b>	2,463,055	(2,780,827)	(30,827)	419,173
Strategic Initiatives; Professional Development	-	160,000	160,000	160,000
<b>Adjusted Beginning Fund Balance</b>	<u>3,207,000</u>	<u>5,670,055</u>	<u>2,729,228</u>	<u>2,538,401</u>
<b>Ending Fund Balance</b>	<u>5,670,055</u>	<u>2,729,228</u>	<u>2,538,401</u>	<u>2,797,574</u>
	11.42%	5.84%	5.77%	6.42%

*Please note numbers used are estimates based on current information and are subject to change*

# Analysis of Reserves

	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14
<b>Revenues</b>	52,131,221	43,990,092	43,990,092	43,990,092
<b>Expenditures</b>	<u>49,668,166</u>	<u>46,770,919</u>	<u>44,020,919</u>	<u>43,570,919</u>
<b>Excess Revenues (Expenditures)</b>	2,463,055	(2,780,827)	(30,827)	419,173
Strategic Initiatives; Professional Development; Other	-	160,000	160,000	160,000
<b>Adjusted Beginning Fund Balance</b>	<u>3,207,000</u>	<u>5,670,055</u>	<u>2,729,228</u>	<u>2,538,401</u>
<b>Ending Fund Balance</b>	<u>5,670,055</u>	<u>2,729,228</u>	<u>2,538,401</u>	<u>2,797,574</u>
<b>Composition of Fund Balance</b>				
General Reserve for Economic Uncertainty	2,483,408	2,330,546	2,193,046	2,170,546
<b>Designated Reserves:</b>				
Strategic Initiatives	100,000	100,000	100,000	100,000
Professional Development	60,000	60,000	60,000	60,000
Trustee Elections		225,000		250,000
Cash Flow	3,026,647	13,682	185,355	217,028
<b>Undesignated Reserve</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Ending Fund Balance</b>	<u>5,670,055</u>	<u>2,729,228</u>	<u>2,538,401</u>	<u>2,797,574</u>
	11.42%	5.84%	5.77%	6.42%

*Please note numbers used are estimates based on current information and are subject to change*

# Keeping the College Moving

## Strategic Plan 2010-2013

- **Access and Success**
- **Teaching and Learning**
- **Community Connections**
- **Optimizing Resources**

## Look Forward

- **Partnerships for international programs**
- **Partnerships with 4-year institutions**
- **Revenue enhancement with grants focus**
  - **Continue progress on outreach**
    - **Sustainability**
- **Programs to support mission: access & success**



Questions?



Presentation Produced  
by Judy Anderson