

ADOPTED BUDGET 2019-20 Governing Board Meeting SEPTEMBER 4, 2019

SERVING SOLANO COUNTY AND THE CITY OF WINTERS, CALIFORNIA









TRANSFORMING STUDENTS' LIVES



REPORT BY:

Robert Diamond

VICE PRESIDENT, FINANCE & ADMINISTRATION

Shannon Beckham

CONTROLLER, FISCAL SERVICES

Tracy Vest

HUMAN RESOURCES GENERALIST

GOVERNING BOARD

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Quinten Voyce

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Mission Statement

MISSION:

Solano Community College's mission is to educate a culturally and academically diverse student population drawn from our local communities and beyond. We are committed to student learning and achievement and to helping our students achieve their educational, professional, and personal goals. Solano transforms students' lives with undergraduate education, transfer courses, career-and-technical education, certificate programs, workforce development and training, basic-skills education, and life-long-learning opportunities.

VISION:

Solano Community College will be a recognized leader in educational excellence – *transforming students' lives*.

STRATEGIC GOALS: (from the 2019-22 strategic plan)

Goal 1: Honor and empower students by helping them succeed in achieving their educational or career goals Goal 2: Honor and empower students to transfer in a timely fashion Goal 3: Honor and empower students to attain their education goals in a timely fashion while embracing the process of learning Goal 4: Honor and empower students to gain meaningful employment/careers in their chosen field of study Goal 5: Honor and empower student equity and success by eliminating equity gaps with a focus on disproportionately impacted populations Goal 6: Strengthen ties to the community and local school districts to ensure access to college for all students Goal 7: Honor and empower the college community by maintaining adequate and sustainable financial resources to create an environment that supports teaching and learning Goal 8: Maintain a campus culture that honors and empowers teaching and learning

CALIFORNIA STATE BUDGET (COMMUNITY COLLEGES)

Beginning in fiscal year 2018-19, California Community Colleges are funded on three metrics. As of the most recent report dated April 26, 2019, from the California Community Colleges Chancellor's Office (CCCCO), the following metrics are the basis for Solano's 2018-19 funding:

| Funding Metric and Explanation | Estimated 2018-19 Apportionment Revenue as of April 26, 2019 |
|--|--|
| The Base Allocation provides roughly 70% of community college funding and is based on Full Time Equivalent Students (FTES). | \$32,763,546 |
| The Supplemental Allocation provides roughly 20% of statewide community college funding and is based on measures of student income including the number of students receiving CCPG fee waivers, Pell grants, and AB 540 support. | \$7,571,641 |
| The Student Success Allocation provides roughly 10% of statewide community college funding and is based on measures of student success including degrees and certificates awarded, completion of transfer-level math and English in the first year, the number of students who transfer, students who complete nine or more CTE units, and the number of students who earn a living wage after leaving the District. Funding is enhanced when the students completing these outcomes are also included in the supplemental allocation | \$5,439,984 |
| Total 2018-19 estimated funding as of April 26, 2019 | \$45,775,171 |

Although the above formula is scheduled to shift from the current 70-20-10 allocation in fiscal year 2018-19 to 65-20-15 in fiscal year 2019-20, the Governor's "May Revise" proposes to retain the current allocation of 70-20-10 for 2019-20. The actual allocation will be known after the California budget is signed.

CALIFORNIA STATE BUDGET (COMMUNITY COLLEGES) CONT'D

Temporary Hold Harmless

The shift from funding based solely on FTES to the above formulas has resulted in some districts receiving funding increases, while other districts will have reduced funding. For those Districts who would receive reduced funding, the 2018-19 implementation of the Student-Centered Funding Formula (SCFF) provided a temporary "hold harmless." This provision provides temporary protection from declining funding for 2018-19, 2019-20, and 2020-21. During these years the affected Districts are guaranteed the same funding from the prior year, plus COLA. In 2021-22 the hold harmless will expire and affected Districts will receive only the funding provided by the SCFF. Solano CCD is a hold harmless district. Without the hold harmless provision, the District's revenue would be reduced by \$4,065,950 in 2018-19. The revenue reduction is expected in 2021-22, assuming no changes in SCFF funding measures, to be \$5.9 million. The District is taking active efforts to improve the funding metrics in order to avoid a revenue shortfall in 2021-22, including activities in outreach and financial aid.

Notable Provisions in the Governor's "May Revise" compared to the January proposal and 2018-19 funding:

- The proposed **COLA** for the Student-Centered Funding Formula and several categorical programs is reduced from 3.46% in the January proposal to 3.26% in the May Revise.
- Student Success Completion Grants are increased by 13.98%
- The **California College Promise** proposes to extend the "first year free" program to add a second year free.
- Funds for **Financial Aid Administration** costs are reduced by 17.28%, reflecting the loss of one-time funds.
- **Deferred Maintenance and Instructional Equipment** funding increases by 39.12%
- Online Educational Initiative funding declines by 60.34%, reflecting loss of one-time funding.
- Funding for the **California Online Community College** declines from \$120 million to \$20 million, as planned.
- Part-Time Faculty Office Hour funding is proposed to decline by 80.42%, reflecting the loss of one-time funds
- Proposition 51 funding of capital projects includes continued funding of Solano's Library Building 100 Replacement project.

Additional details can be found at http://www.ebudget.ca.gov/.

2019-20 REVENUE ASSUMPTIONS

Revenue assumptions in the tentative budget are projected to be 3.26% higher in 2019-20, matching the proposal in the governor's May Revise. Any changes from these amounts will be included in the 2019-20 final adopted budget. The primary source of revenues, known as apportionment revenue, is shown below:

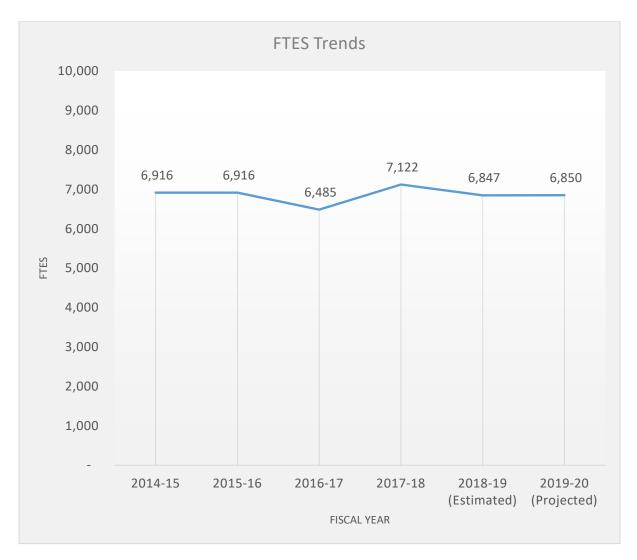
| APPORTIONMENT REVENUE COMPONENTS | | | | | |
|----------------------------------|----|------------|--|--|--|
| Property Taxes | \$ | 24,737,008 | | | |
| Enrollment Fees | | 3,477,655 | | | |
| State Apportionment | | 23,251,279 | | | |
| TOTAL | \$ | 51,465,942 | | | |

2019-20 EXPENDITURE ASSUMPTIONS

| Increase in Retirement Costs: o STRS o PERS | \$154,554 156,260 |
|--|----------------------|
| Step/Column | 0 |
| Increase in Health/Welfare | 454,766 |
| OPEB, same as prior year | 320,000 |
| Incremental classified | 210,528 |
| COLA for Operating Costs | 3.0% |

FULL-TIME EQUIVALENT STUDENTS

As mentioned in the section on "Temporary Hold Harmless", during the three-year hold-harmless period, District revenues are protected from declines in the SCFF. Assuming no change in SCFF metrics, beginning in 2021-22, District revenues will be affected by changes in enrollments. The District has experienced several years of declining enrollments, but Summer 2019 enrollments indicate that outreach efforts may be effective in improving enrollments. A portion of the FTES decline in 2018-19 was due to District efforts to right-size the college by (1) cancelling low-enrolled sections, and (2) strengthening payment requirements. Both of these efforts significantly strengthened the District's financial position with limited impact on FTES and no reduction in revenues.



FCMAT Fiscal Health Risk Analysis

The Fiscal Crisis and Management Assistance Team (FCMAT) is a state agency created in 1992 by AB 1200. The mission of FCMAT is to "help California's local educational agencies fulfill their financial and management responsibilities by providing fiscal advice, management assistance, training and other related school business services." FCMAT has developed a Fiscal Health Risk Analysis tool to assist community colleges in a self-evaluation of their fiscal health. A score of less than 24% is considered low risk. Solano Community College has completed the first self-assessment using FCMAT's Fiscal Health Risk Analysis tool. The resulting scores are as follows:

| Raw score | 13.2% |
|--|-------|
| Adjusted score (reflecting errors in the tool) | 11.9% |
| Rating; Low risk, less than 24% | |

Copies of the District's full assessment are available from District Vice President of Finance and Administration, Robert Diamond: Robert.Diamond@Solano.edu

DISTRICT FUNDS

1. GENERAL FUNDS

- a. Unrestricted [11]
- b. Restricted [12]

2. DEBT SERVICE

- a. Measure G-Bond Interest & Redemption [21]
- b. Measure Q-Bond Interest & Redemption [21]
- c. Energy Conservation Bond-Debt Service [2104]

3. SPECIAL REVENUE FUNDS

a. Child Development [33]

4. CAPITAL PROJECTS FUNDS

- a. Capital Outlay [41]
- b. State Funded Project-Library Construction [416]
- c. Measure Q Construction [421]

5. INTERNAL SERVICE FUNDS

a. Self-Insurance [61]

6. FIDUCIARY FUNDS

- a. TRUST FUNDS
 - i. Student Financial Aid [74]
 - ii. CCLC Retiree Health Benefit JPA [8401]
 - iii. PERS / STRS Premium Trust [8402]

GENERAL FUND: UNRESTRICTED [11]

| | Adopted Budget 2018-19 | Unaudited Actual 2018-19 | Adopted Budget 2019-20 |
|---|------------------------------|--------------------------------|------------------------------|
| REVENUES: | | | |
| Federal Sources | \$ - | (114,840) | \$ - |
| State Sources | 31,879,844 | 28,731,201 | 29,667,838 |
| Local Sources | 24,113,816 | 24,080,945 | 24,865,984 |
| Other Revenue | 0 | 0 | 0 |
| TOTAL REVENUES | 55,993,660 | 52,899,317 | 54,533,822 |
| EXPENDITURES: | | | |
| Academic Salaries | 22,296,284 | 20,883,014 | 21,506,505 |
| Classified Salaries | 11,083,247 | 9,939,114 | 10,237,287 |
| Benefits | 13,685,608 | 13,051,439 | 13,442,983 |
| Supplies and Materials | 687,926 | 535,051 | 551,103 |
| Other Operating | 6,974,841 | 7,494,758 | 7,719,601 |
| Capital Outlay | 838,495 | 232,811 | 239,795 |
| Other Outgo | 33,000 | 67,996 | 70,036 |
| Contingency appropriation | 200,000 | 200,000 | 206,000 |
| TOTAL EXPENDITURES | 55,799,401 | 52,404,184 | 53,976,309 |
| INTERFUND TRANSFERS IN (OUT) | | | |
| To Retirees Benefit Trust | 0 | (320,000) | (320,000) |
| To PERS/STRS Premium Trust | 0 | 0 | (4,525,000) |
| Total interfund transfers in (out) | 0 | (320,000) | (4,845,000) |
| NET INCREASE (DECREASE) IN FUND BALANCE | 194,259 | 175,133 | (4,284,487) |
| Beginning Fund Balance | 14,048,899 | 14,048,899 | 14,224,032 |
| Estimated Ending Balance | 14,243,158 | 14,224,032 | 9,936,545 |
| | 25.53% | 27.14% | 18.41% |
| FUND BALANCE COMPOSITION | | | |
| Board Required Minimum 5% Reserve | 2,787,820 | 2,620,209 | 2,730,757 |
| Designated Reserve: PERS/STRS | 4,200,000 | 4,200,000 | 0 |
| Designated Reserve: OPEB Liability | 4,000,000 | 4,000,000 | 4,000,000 |
| Stability Reserve | 3,298,338 | 3,403,823 | 3,237,729 |
| | \$ 14,243,158 | \$ 14,224,032 | \$ 9,936,545 |

GENERAL FUND: RESTRICTED [12]

| | Adopted Budget 2018-19 | Unaudited Actual 2018-19 | Adopted Budget 2019-20 |
|--|------------------------------|--------------------------------|------------------------------|
| REVENUES: | | | |
| Federal Sources | \$1,281,459.00 | \$698,600.18 | \$1,030,013.00 |
| State Sources | 7,721,820 | 10,974,164 | 9,287,885 |
| Local Sources | 530,000 | 713,234 | 1,015,000 |
| Other Sources | 0 | 0 | 0 |
| TOTAL REVENUES | 9,533,279 | 12,291,132 | 11,332,898 |
| EXPENDITURES: | | | |
| Federal Programs - | | | |
| Veterans Programs | 6,210 | 167,608 | |
| Foster-Kinship Care | 145,738 | 145,738 | |
| College Work Study | 168,670 | 124,462 | 181,485 |
| NSF-STEM | 130,543 | 125,201 | 130,543 |
| Perkins & CTE | 550,000 | 469,722 | 463,183 |
| TANF/CalWORKs | 45,472 | 44,432 | 44,802 |
| Other Federal | 321,660 | 166,044 | 210,000 |
| TOTAL Federal Programs | 1,368,293 | 1,266,577 | 1,030,013 |
| State Programs - | | | |
| Student Equity & Achievement | 2,963,494 | 2,677,291 | 2,963,494 |
| Strong Workforce | 1,449,827 | 1,781,418 | 1,162,509 |
| Physical Plant & Instructional Support | 199,531 | 80,957 | 199,531 |
| EOPS | 455,598 | 467,206 | 444,565 |
| DSPS | 467,310 | 573,502 | 510,252 |
| College Promise | 316,223 | 76,666 | 696,595 |
| Cal Works | 235,565 | 236,434 | 233,087 |
| Financial Aid Administration (SFAA-BFAP) | 326,881 | 326,881 | 332,259 |
| Lottery | 475,281 | 436,498 | 357,273 |
| Other State Programs & Rollovers | 832,110 | 4,079,724 | 4,079,724 |
| TOTAL State Programs | 7,721,820 | 10,736,577 | 10,979,829 |
| Local Programs - | | | |
| Health Center | 300,000 | 242,680 | 320,000 |
| Parking | 778,775 | 363,639 | 550,000 |
| Other Local Programs | 91,426 | 398,502 | 180,000 |
| TOTAL Local Programs | 1,170,201 | 1,004,821 | 1,050,000 |
| TOTAL EXPENDITURES | 10,260,314 | 13,025,982 | 13,059,302 |
| TOTAL EXPENDITURES | 10,200,314 | 13,025,962 | 13,059,302 |
| REVENUES OVER (UNDER) EXPENDITURES | (727,035) | (527,071) | 0 |
| Beginning Fund Balance | 2,010,465 | 2,010,465 | 1,483,394 |
| Ending Fund Balance | \$ 1,283,430 | \$ 1,483,394 | \$ 1,483,394 |

DEBT SERVICE: MEASURE G - BOND INTEREST & REDEMPTION [21]

| | Adopted Budget 2018-19 | | Unaudited Actual 2018-19 | | Adopted Budget 2019-20 |
|--|------------------------------|-------------|--------------------------------|-------------|------------------------------|
| REVENUES: | | | | | |
| Federal Sources | \$ | - | \$ | - | \$ - |
| State Sources | | - | | - | - |
| Local Sources | | 8,795,462 | | 8,795,462 | 9,008,919 |
| TOTAL REVENUES | | 8,795,462 | | 8,795,462 | 9,008,919 |
| EXPENDITURES: | | | | | |
| Academic Salaries | | - | | - | - |
| Other Staff Salaries | | - | | - | - |
| Employee Benefits | | - | | - | - |
| Supplies & Materials | | - | | - | - |
| Services & Other Operating | | 3,651 | | 4,200 | 4,400 |
| Capital Outlay | | - | | - | |
| TOTAL EXPENDITURES | | 3,651 | | 4,200 | 4,400 |
| EXCESS REVENUES (EXPENDITURES) | | 8,791,811 | | 8,791,262 | 9,004,519 |
| Other Sources | | 0 | | 0 | 0 |
| Other Uses | | 0 | | 0 | 0 |
| Debt Service - Principal | | (7,200,000) | | (7,200,000) | (7,580,000) |
| Debt Service - Interest | | (1,595,462) | | (1,595,462) | (1,428,919) |
| | | (8,795,462) | | (8,795,462) | (9,008,919) |
| FUND BALANCE INCREASE (DECREASE) | | (3,652) | | (4,200) | (4,400) |
| FUND BALANCE | | | | | |
| Prior Year Adjustments to Fund Balance | | | | | |
| Beginning Fund Balance | | 9,704,995 | | 9,704,995 | 9,700,795 |
| ENDING FUND BALANCE | \$ | 9,701,343 | \$ | 9,700,795 | \$ 9,696,395 |

DEBT SERVICE: MEASURE Q - BOND INTEREST & REDEMPTION [21]

| | Adopted Budget 2018-19 | Unaudited Actual 2018-19 | Adopted Budget 2019-20 |
|--|------------------------------|--------------------------------|------------------------------|
| REVENUES: | | | |
| Federal Sources | \$ - | \$ - | \$ - |
| State Sources | 0 | 0 | 0 |
| Local Sources | 12,675,330 | 12,675,330 | 9,804,930 |
| Total Revenue | 12,675,330 | 12,675,330 | 9,804,930 |
| EXPENDITURES: | | | |
| Academic Salaries | 0 | 0 | 0 |
| Other Staff Salaries | 0 | 0 | 0 |
| Employee Benefits | 0 | 0 | 0 |
| Supplies & Materials | 0 | 0 | 0 |
| Services & Other Operating | 30,000 | 30,000 | 32,000 |
| Capital Outlay | 0 | 0 | 0 |
| Total Expenditures | 30,000 | 30,000 | 32,000 |
| EXCESS REVENUES (EXPENDITURES) | 12,645,330 | 12,645,330 | 9,772,930 |
| OTHER FINANCING SOURCES (USES): | | | |
| Other Sources | 0 | 0 | 0 |
| Other Uses | 0 | 0 | 0 |
| Measure Q Debt Service - Principal | (4,200,000) | (4,200,000) | (1,460,000) |
| Measure Q Debt Service - Interest | (8,475,330) | (8,475,330) | (8,344,930) |
| Total Other Sources (Uses) | (12,675,330) | (12,675,330) | (9,804,930) |
| FUND BALANCE INCREASE (DECREASE) | (30,000) | (30,000) | (32,000) |
| FUND BALANCE | | | |
| Prior Year Adjustments to Fund Balance | | | |
| Beginning Fund Balance | 15,072,713 | 15,072,713 | 15,042,713 |
| ENDING FUND BALANCE | \$ 15,042,713 | \$ 15,042,713 | \$ 15,010,713 |
| = | • • | <u> </u> | <u> </u> |

CHILD DEVELOPMENT [33]

| | Adopted Budget 2018-19 | Unaudited Actual 2018-19 | Adopted Budget 2019-20 |
|--|--|--|---|
| REVENUES: | | | |
| Federal Sources | \$ 60,405 | \$ 60,405 | \$ 64,954 |
| State Sources | 756,813 | 756,813 | 857,059 |
| Local Sources | 195,824 | 195,824 | 196,505 |
| Total Revenue | 1,013,042 | 1,013,042 | 1,118,518 |
| EXPENDITURES: Academic Salaries Other Staff Salaries Employee Benefits Supplies & Materials Services & Other Operating Capital Outlay Total Expenditures | 0 678,629 278,238 49,496 11,167 15,440 1,032,970 | 0 678,629 278,238 49,496 11,167 15,440 1,032,970 | 0 728,359 311,137 56,760 12,820 6,500 1,115,576 |
| FUND BALANCE INCREASE (DECREASE) FUND BALANCE Prior Year Adjustments to Fund Balance Beginning Fund Balance | (19,928) | (19,928) | 2,942 |
| ENDING FUND BALANCE | \$ 102,315 | \$ 102,315 | \$ 105,257 |

CAPITAL OUTLAY [41]

| | Adopted Unaudited Budget Actual 2018-19 2018-19 | | Adopted Budget 2019-20 |
|---|---|--------------|------------------------------|
| REVENUES: | | | |
| Federal Sources | \$ - | \$ - | \$ - |
| State Sources | 0 | 0 | 0 |
| Local Sources | 1,000,000 | 809,020 | 480,000 |
| Total Revenue | 1,000,000 | 809,020 | 480,000 |
| EXPENDITURES: | | | |
| Academic Salaries | 0 | 0 | 0 |
| Other Staff Salaries | 0 | 0 | 0 |
| Employee Benefits | 0 | 0 | 0 |
| Supplies & Materials | 0 | 0 | 0 |
| Services & Other Operating | 0 | 733,469 | 800,000 |
| Capital Outlay | 800,000 | 75,176 | 10,000 |
| Total Expenditures | 800,000 | 808,645 | 810,000 |
| EXCESS REVENUES (EXPENDITURES) | 200,000 | 375 | (330,000) |
| Inter-fund transfers in (out) | | | |
| To Library Construction Fund | 0 | 0 | (1,500,000) |
| | 0 | 0 | (1,500,000) |
| FUND BALANCE INCREASE (DECREASE) | 200,000 | 375 | (1,830,000) |
| FUND BALANCE Prior Year Adjustments to Fund Balance | | | |
| Beginning Fund Balance | 5,194,744 | 5,194,744 | 5,195,119 |
| ENDING FUND BALANCE | \$ 5,394,744 | \$ 5,195,119 | \$ 3,365,119 |

STATE FUNDED PROJECT - LIBRARY [416]

| | Adopted Budget 2017-18 | Budget Actual | |
|---|------------------------------|---------------|--------------|
| REVENUES: | | | |
| Federal Sources | \$ - | \$ - | \$ - |
| State Sources | 1,209,000 | 2,620,063 | 869,299 |
| Local Sources | 0 | 0 | 4,000 |
| Total Revenue | 1,209,000 | 2,620,063 | 873,299 |
| EXPENDITURES: | | | |
| Academic Salaries | 0 | 0 | 0 |
| Other Staff Salaries | 0 | 0 | 0 |
| Employee Benefits | 0 | 0 | 0 |
| Supplies & Materials | 300 | 3,839 | 4,000 |
| Services & Other Operating | 1,029 | 2,865 | 0 |
| Capital Outlay | 1,209,000 | 1,070,359 | 869,299 |
| Total Expenditures | 1,210,329 | 1,077,063 | 873,299 |
| EXCESS REVENUES (EXPENDITURES) | (1,329) | 1,543,000 | 0 |
| Interfund transfers in (out) | | | |
| From Capital Outlay Fund 411 | 1,500,000 | 0 | 1,500,000 |
| Total Other Sources (Uses) | 1,500,000 | 0 | 1,500,000 |
| FUND BALANCE INCREASE (DECREASE) FUND BALANCE | 1,498,671 | 1,543,000 | 1,500,000 |
| Prior Year Adjustments to Fund Balance | | | |
| Beginning Fund Balance | (1,544,300) | (1,544,300) | (1,300) |
| ENDING FUND BALANCE | \$ (45,629) | \$ (1,300) | \$ 1,498,700 |

MEASURE Q [421]

| | | Adopted Budget 2018-19 | L | Inaudited Actual 2018-19 | Adopted Budget 2019-20 |
|---|----|------------------------------|----|--------------------------------|------------------------------|
| REVENUES: | | | | | |
| Federal Sources | \$ | - | \$ | - | \$ - |
| State Sources | | 0 | | 0 | 0 |
| Local Sources | | 681,332 | | 1,207,705 | 809,162 |
| Total Revenue | 9 | 681,332 | | 1,207,705 | 809,162 |
| EXPENDITURES: | | | | | |
| Academic Salaries | | 0 | | 0 | 0 |
| Other Staff Salaries | | 301,413 | | 319,943 | 533,484 |
| Employee Benefits | | 168,187 | | 132,949 | 280,000 |
| Supplies & Materials | | 10,845 | | 2,315 | 592,074 |
| Services & Other Operating | | 74,508 | | 327,880 | 113,140 |
| Capital Outlay | | 31,191,854 | | 24,666,874 | 26,133,530 |
| Total Expenditures | S | 31,746,807 | | 24,449,961 | 27,652,228 |
| EXCESS REVENUES (EXPENDITURES) | (| (31,065,475) | (| 24,242,256) | (26,843,066) |
| OTHER FINANCING SOURCES (USES): Other Sources | | | | | |
| Other Uses - Energy Bond Payment | | (9,150,591) | | (8,777,076) | 0 |
| Total Other Sources (Uses |) | (9,150,591) | | (8,777,076) | 0 |
| FUND BALANCE INCREASE (DECREASE) | (| (40,216,066) | (| (33,019,332) | (26,843,066) |
| FUND BALANCE Prior Year Adjustments to Fund Balance | | | | | |
| Beginning Fund Balance | | 102,243,157 | | 102,243,157 | 69,223,525 |
| ENDING FUND BALANCE | \$ | 62,027,091 | | 69,223,825 | \$ |

SELF-INSURANCE [610]

| | | Adopted Budget 2018-19 | | Unaudited Actual 2018-19 | | Adopted Budget 2019-20 | |
|--|----------------------|------------------------------|---------|--------------------------------|----------|------------------------------|----------|
| REVENUES: | | | | | | | |
| Federal Sources | | \$ | - | \$ | - | \$ | - |
| State Sources | | | 0 | | 0 | | 0 |
| Local Sources | | | 103,000 | | 14,351 | | 15,000 |
| | Total Revenue | | 103,000 | | 14,351 | | 15,000 |
| EXPENDITURES: | | | | | | | |
| Academic Salaries | | | 0 | | 0 | | 0 |
| Other Staff Salaries | | | 0 | | 0 | | 0 |
| Employee Benefits | | | 0 | | 0 | | 0 |
| Supplies & Materials | | | 0 | | 0 | | 0 |
| Services & Other Operating | | | 90,000 | | 60,918 | | 100,000 |
| Capital Outlay | | | 0 | | 0 | | 0 |
| | Total Expenditures | | 90,000 | | 60,918 | | 100,000 |
| EXCESS REVENUES (EXPENDITURES) | | | 13,000 | | (46,567) | | (80,000) |
| OTHER FINANCING SOURCE | ES (USES): | | | | | | |
| Other Sources | | | 0 | | 0 | | 0 |
| Other Uses | | | 0 | | 0 | | 0 |
| Total | Other Sources (Uses) | | 0 | | 0 | | 0 |
| FUND BALANCE INCREASE (DECREASE) FUND BALANCE Prior Year Adjustments to Fund Balance | | | 13,000 | | (46,567) | | (80,000) |
| Beginning Fund Balance | | | 609,086 | | 609,086 | | 562,519 |
| ENDING FUND BALANCE | | \$ | 622,086 | \$ | 562,519 | \$ | 477,519 |

FINANCIAL AID [74]

| REVENUES: | Adopted Budget 2018-19 | Unaudited Actual 2018-19 | Adopted Budget 2019-20 | |
|--|------------------------------|--------------------------------|------------------------------|--|
| | | | | |
| Federal Sources | \$8,400,000 | \$7,239,743 | \$7,963,717 | |
| State Sources | 580,000 | 863,973 | 1,263,973 | |
| Local Sources | 0 | 0 | 0 | |
| Total Revenue | 8,980,000 | 8,103,716 | 9,227,690 | |
| EXPENDITURES: | | | | |
| Academic Salaries | 0 | 0 | 0 | |
| Other Staff Salaries | 0 | 0 | 0 | |
| Employee Benefits | 0 | 0 | 0 | |
| Supplies & Materials | 0 | 0 | 0 | |
| Services & Other Operating | 0 | 0 | 0 | |
| Capital Outlay | 0 | 0 | 0 | |
| Total Expenditures | 0 | 0 | 0 | |
| EXCESS REVENUES (EXPENDITURES) | 8,980,000 | 8,103,716 | 9,227,690 | |
| OTHER FINANCING SOURCES (USES): | , , | | , , | |
| Other Sources | 0 | 0 | 0 | |
| Other Uses | (8,980,000) | (8,103,716) | (9,227,690) | |
| | | , , , | <u> </u> | |
| Total Other Sources (Uses) | (8,980,000) | (8,103,716) | (9,227,690) | |
| FUND BALANCE INCREASE (DECREASE) FUND BALANCE Prior Year Adjustments to Fund Balance | 0 | 0 | 0 | |
| Beginning Fund Balance | 21,774 | 21,774 | 21,774 | |
| ENDING FUND BALANCE | \$ 21,774 | \$ 21,774 | \$ 21,774 | |

CCLC RETIREE HEALTH BENEFIT JPA [8401]

| REVENUES: Federal Sources | | Adopted Budget 2018-19 | | Unaudited Actual 2018-19 | | Adopted Budget 2019-20 | | |
|--|------------------------------------|------------------------------|-----------|--------------------------------|-----------|------------------------------|-----------|--|
| State Sources - < | REVENUES: | | | | | | | |
| Name | Federal Sources | \$ | - | \$ | - | \$ | - | |
| EXPENDITURES: 320,000 0 0 Academic Salaries - - - Other Staff Salaries - - - Employee Benefits - - - Supplies & Materials - - - Services & Other Operating 500 2,327 6,494 Capital Outlay - - - Total Expenditures 500 2,327 6,494 EXCESS REVENUES (EXPENDITURES) 319,500 (2,327) (6,494) INTERFUND TRANSFER IN (OUT) 320,000 320,000 Total Interfund Transfers In (Out) 320,000 320,000 OTHER FINANCING SOURCES (USES): 320,000 320,000 Other Sources – Increment Income & Gains - 234,826 100,000 Other Uses - - - Total Other Sources (Uses) 0 234,826 100,000 FUND BALANCE INCREASE (DECREASE) 319,500 552,499 413,506 FUND BALANCE 3695,578 3,695,578 | State Sources | | - | | - | | - | |
| SEXPENDITURES: Academic Salaries Cother Staff Salaries Cother Salaries Cot | Local Sources | | 320,000 | | - | | <u>-</u> | |
| Academic Salaries - - - Other Staff Salaries - - - Employee Benefits - - - Supplies & Materials - - - - Services & Other Operating 500 2,327 6,494 Capital Outlay - - - - Total Expenditures 500 2,327 6,494 EXCESS REVENUES (EXPENDITURES) 319,500 (2,327) (6,494) INTERFUND TRANSFER IN (OUT) From General Fund 320,000 320,000 320,000 Total Interfund Transfers In (Out) 320,000 320,000 320,000 Other Sources (USES): - 234,826 100,000 Other Uses - - - - Total Other Sources (Uses) 0 234,826 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 100,000 < | Total Revenue | | 320,000 | | 0 | | 0 | |
| Other Staff Salaries - - - Employee Benefits - - - Supplies & Materials - - - Services & Other Operating 500 2,327 6,494 Capital Outlay - - - Total Expenditures 500 2,327 6,494 EXCESS REVENUES (EXPENDITURES) 319,500 (2,327) (6,494) INTERFUND TRANSFER IN (OUT) From General Fund 320,000 320,000 320,000 Total Interfund Transfers In (Out) 320,000 320,000 320,000 Other Sources (USES): Other Sources – Increment Income & Gains - 234,826 100,000 Other Uses - - - Total Other Sources (Uses) 0 234,826 100,000 FUND BALANCE INCREASE (DECREASE) 319,500 552,499 413,506 FUND BALANCE Beginning Fund Balance 3,695,578 3,695,578 4,154,020 <tr< td=""><td>EXPENDITURES:</td><td></td><td></td><td></td><td></td><td></td><td></td></tr<> | EXPENDITURES: | | | | | | | |
| Employee Benefits - - - Supplies & Materials - - - Services & Other Operating 500 2,327 6,494 Capital Outlay - - - Total Expenditures 500 2,327 6,494 EXCESS REVENUES (EXPENDITURES) 319,500 (2,327) (6,494) INTERFUND TRANSFER IN (OUT) From General Fund 320,000 320,000 320,000 Total Interfund Transfers In (Out) 320,000 320,000 320,000 OTHER FINANCING SOURCES (USES): Other Sources – Increment Income & Gains - 234,826 100,000 Other Uses - - - Total Other Sources (Uses) 0 234,826 100,000 FUND BALANCE INCREASE (DECREASE) 319,500 552,499 413,506 FUND BALANCE Beginning Fund Balance 3,695,578 3,695,578 4,154,020 Adjustnent to Beginning Balance 3,695,578 3,601,521 | Academic Salaries | | - | | - | | - | |
| Supplies & Materials - | Other Staff Salaries | | - | | - | | - | |
| Services & Other Operating Capital Outlay 500 2,327 6,494 Total Expenditures 500 2,327 6,494 EXCESS REVENUES (EXPENDITURES) 319,500 (2,327) (6,494) INTERFUND TRANSFER IN (OUT) From General Fund 320,000 320,000 320,000 Total Interfund Transfers In (Out) 320,000 320,000 320,000 320,000 OTHER FINANCING SOURCES (USES): USES 2 234,826 100,000 Other Sources – Increment Income & Gains - 234,826 100,000 Other Uses - - - - Total Other Sources (Uses) 0 234,826 100,000 FUND BALANCE INCREASE (DECREASE) 319,500 552,499 413,506 FUND BALANCE Beginning Fund Balance 3,695,578 3,695,578 4,154,020 Adjustment to Beginning Balance 3,695,578 3,601,521 4,154,020 Adjusted Beginning Balance 3,695,578 3,601,521 4,154,020 | · | | - | | - | | - | |
| Total Expenditures 500 2,327 6,494 | • • | | - | | - | | - | |
| Total Expenditures 500 2,327 6,494 EXCESS REVENUES (EXPENDITURES) 319,500 (2,327) (6,494) INTERFUND TRANSFER IN (OUT) From General Fund 320,000 320,000 320,000 OTHER FINANCING SOURCES (USES): Other Sources – Increment Income & Gains Other Uses 234,826 100,000 Other Uses - - - Total Other Sources (Uses) 0 234,826 100,000 FUND BALANCE INCREASE (DECREASE) 319,500 552,499 413,506 FUND BALANCE Beginning Fund Balance 3,695,578 3,695,578 4,154,020 Adjustment to Beginning Balance 3,695,578 3,601,521 4,154,020 | . • | | 500 | | 2,327 | | 6,494 | |
| EXCESS REVENUES (EXPENDITURES) 319,500 (2,327) (6,494) INTERFUND TRANSFER IN (OUT) From General Fund 320,000 320,000 Total Interfund Transfers In (Out) 320,000 320,000 OTHER FINANCING SOURCES (USES): Other Sources – Increment Income & Gains - 234,826 100,000 Other Uses - - - Total Other Sources (Uses) 0 234,826 100,000 FUND BALANCE INCREASE (DECREASE) 319,500 552,499 413,506 FUND BALANCE Beginning Fund Balance 3,695,578 3,695,578 4,154,020 Adjustment to Beginning Balance 3,695,578 3,601,521 4,154,020 | | | - | | - | | - | |
| INTERFUND TRANSFER IN (OUT) From General Fund 320,000 320, | Total Expenditures | | 500 | | 2,327 | | 6,494 | |
| From General Fund 320,000 320,000 Total Interfund Transfers In (Out) 320,000 320,000 OTHER FINANCING SOURCES (USES): Other Sources – Increment Income & Gains - 234,826 100,000 Other Uses - - - Total Other Sources (Uses) 0 234,826 100,000 FUND BALANCE INCREASE (DECREASE) 319,500 552,499 413,506 FUND BALANCE Beginning Fund Balance 3,695,578 3,695,578 4,154,020 Adjustment to Beginning Balance 3,695,578 3,601,521 4,154,020 Adjusted Beginning Balance 3,695,578 3,601,521 4,154,020 | EXCESS REVENUES (EXPENDITURES) | | 319,500 | | (2,327) | | (6,494) | |
| Total Interfund Transfers In (Out) 320,000 320,000 OTHER FINANCING SOURCES (USES): Other Sources – Increment Income & Gains - 234,826 100,000 Other Uses - - - - Total Other Sources (Uses) 0 234,826 100,000 FUND BALANCE INCREASE (DECREASE) 319,500 552,499 413,506 FUND BALANCE Beginning Fund Balance 3,695,578 3,695,578 4,154,020 Adjustment to Beginning Balance (94,057) 4,154,020 Adjusted Beginning Balance 3,695,578 3,601,521 4,154,020 | INTERFUND TRANSFER IN (OUT) | | | | | | | |
| OTHER FINANCING SOURCES (USES): Other Sources – Increment Income & Gains - 234,826 100,000 Other Uses - - - - Total Other Sources (Uses) 0 234,826 100,000 FUND BALANCE INCREASE (DECREASE) 319,500 552,499 413,506 FUND BALANCE Beginning Fund Balance 3,695,578 3,695,578 4,154,020 Adjustment to Beginning Balance (94,057) 4,154,020 Adjusted Beginning Balance 3,695,578 3,601,521 4,154,020 | From General Fund | | | | 320,000 | | 320,000 | |
| Other Sources – Increment Income & Gains - 234,826 100,000 Other Uses - - - Total Other Sources (Uses) 0 234,826 100,000 FUND BALANCE INCREASE (DECREASE) 319,500 552,499 413,506 FUND BALANCE Beginning Fund Balance 3,695,578 3,695,578 4,154,020 Adjustment to Beginning Balance (94,057) 4,154,020 Adjusted Beginning Balance 3,695,578 3,601,521 4,154,020 | Total Interfund Transfers In (Out) | | | | 320,000 | | 320,000 | |
| Other Uses - | OTHER FINANCING SOURCES (USES): | | | | | | | |
| FUND BALANCE INCREASE (DECREASE) 319,500 552,499 413,506 FUND BALANCE Beginning Fund Balance 3,695,578 3,695,578 4,154,020 Adjustment to Beginning Balance (94,057) (94,057) 4,154,020 Adjusted Beginning Balance 3,695,578 3,601,521 4,154,020 | | | - | | 234,826 | | 100,000 | |
| FUND BALANCE Beginning Fund Balance 3,695,578 3,695,578 4,154,020 Adjustment to Beginning Balance (94,057) Adjusted Beginning Balance 3,695,578 3,601,521 4,154,020 | Total Other Sources (Uses) | | 0 | | 234,826 | | 100,000 | |
| Beginning Fund Balance 3,695,578 3,695,578 4,154,020 Adjustment to Beginning Balance (94,057) Adjusted Beginning Balance 3,695,578 3,601,521 4,154,020 | FUND BALANCE INCREASE (DECREASE) | | 319,500 | | 552,499 | | 413,506 | |
| Beginning Fund Balance 3,695,578 3,695,578 4,154,020 Adjustment to Beginning Balance (94,057) Adjusted Beginning Balance 3,695,578 3,601,521 4,154,020 | FUND BALANCE | | | | | | | |
| Adjustment to Beginning Balance (94,057) Adjusted Beginning Balance 3,695,578 3,601,521 4,154,020 | | | 3,695,578 | | 3,695,578 | | 4,154,020 | |
| Adjusted Beginning Balance 3,695,578 3,601,521 4,154,020 | | | | | | | • | |
| | , | | 3,695,578 | | , | | 4,154,020 | |
| | , | | | \$ | | \$ | | |

PERS/STRS PREMIUM TRUST [8402]

| | Adopted Budget 2018-19 | | dited tual 8-19 | Adopted Budget 2019-20 | |
|--------------------------------------|------------------------------|---|---------------------------|------------------------------|-----|
| REVENUES: | | | - | | |
| Federal Sources | \$ | - | \$ - | \$ | - |
| State Sources | | - | - | | - |
| Local Sources | | | - | | - |
| Total Revenue | | 0 | 0 | | 0 |
| EXPENDITURES: | | | | | |
| Academic Salaries | | - | - | | - |
| Other Staff Salaries | | - | - | | - |
| Employee Benefits | | - | - | | - |
| Supplies & Materials | | - | - | | - |
| Services & Other Operating | | | | | |
| Capital Outlay | | - | - | | |
| Total Expenditures | | 0 | 0 | | 0 |
| INTERFUND TRANSFER IN (OUT) | | | | | |
| From General Fund | | | _ | 4,525,0 | 000 |
| Total Interfund Transfers In (Out) | | | 0 _ | 4,525,0 | 000 |
| NET INCREASE (DECREASE) FUND BALANCE | | | | 4,525,0 | 000 |
| Beginning Fund Balance | | | | | 0 |
| Estimated Ending Balance | | | | | 0 |
| | \$ | - | \$ - | \$ 4,525,000 |) |
| FUND BALANCE COMPOSITION | | | | | |
| | | | | | |
| | \$ | - | \$ - | \$ 4,525,000 |) |