

TENTATIVE BUDGET 2021-22 Governing Board Meeting June 16, 2021

SERVING SOLANO COUNTY AND THE CITY OF WINTERS, CALIFORNIA

TRANSFORMING STUDENTS' LIVES



REPORT BY:

Robert Diamond
VICE PRESIDENT, FINANCE & ADMINISTRATION

Shannon Beckham
CONTROLLER

Edith Sanchez
ASSISTANT CONTROLLER

SOLANO COMMUNITY COLLEGE DISTRICT

GOVERNING BOARD

Denis Honeychurch, J.D. PRESIDENT

Sarah E. Chapman, Ph.D. VICEPRESIDENT

Michael A. Martin

Rosemary Thurston

Quinten Voyce

A. Marie Young

Jack Flynn STUDENT TRUSTEE

Celia Esposito-Noy, Ed.D. BOARD SECRETARY

SUPERINTENDENT-PRESIDENT'S CABINET

Celia Esposito-Noy, Ed.D. SUPERINTENDENT-PRESIDENT

Shannon Cooper, Psy.D. VICE PRESIDENT, STUDENT SERVICES

Robert Diamond, CPA
VICE PRESIDENT, FINANCE & ADMINISTRATION

David Williams, Ph.D. VICE PRESIDENT, ACADEMIC AFFAIRS

Salvatore Abbate
DIRECTOR OF HUMAN RESOURCES

Sandra Therrien
EXECUTIVE COORDINATOR, SUPERINTENDENT-PRESIDENT'S OFFICE

SOLANO COMMUNITY COLLEGE DISTRICT

Mission Statement

| MISSION: | Solano Community College's mission is to educate a culturally and academically diverse student population drawn from our local communities and beyond. We are committed to student learning and achievement and to helping our students achieve their educational, professional, and personal goals. Solano transforms students' lives with undergraduate education, transfer courses, career and technical education, certificate programs, workforce development and training, basic-skills education, and lifelong-learning opportunities. |
|----------|---|
| VISION: | Solano Community College will be a recognized leader in educational excellence – transforming students' lives. |

STRATEGIC GOALS: (from the 2019-2022 strategic plan)

| Goal 1: | Honor and empower students by helping them succeed in achieving their educational or career goals |
|---------|--|
| | their educational of career goals |
| Goal 2: | Honor and empower students to transfer in a timely fashion |
| Goal 3: | Honor and empower students to attain their education goals in a timely fashion while embracing the process of learning |
| Goal 4: | Honor and empower students to gain meaningful employment/careers in their chosen field of study |
| Goal 5: | Honor and empower student equity and success by eliminating equity gaps with a focus on disproportionately impacted populations |
| Goal 6: | Strengthen ties to the community and local school districts to ensure access to college for all students |
| Goal 7: | Honor and empower the college community by maintaining adequate and sustainable financial resources to create an environment that supports teaching and learning |
| Goal 8: | Maintain a campus culture that honors and empowers teaching and learning |

CALIFORNIA STATE BUDGET (COMMUNITY COLLEGES)

In March 2020, the nation entered a shelter-in-place order due to Corona Virus COVID-19. As of the preparation of this report, the impacts of the pandemic seem to be diminishing and the economy is recovering. As a result, the Governor's "May Revise" budget proposal for 2021-22 offers budget improvements for California Community Colleges. The table below summarizes the Governor's proposed 2021-22 budget:

| | 2020-21 Revised | 2021-22 Proposed | Change (Amount) | Change (Percent) | Explanation of Change |
|--|--------------------|---------------------|--------------------|---------------------|--|
| Student Centered Funding Formula | \$7,491.2 | \$7,853.6 | 362.4 | 4.8% | |
| DeferralsStudent Centered Funding Formula | -1,453.0 | 1,453.0 | 1,453.0 | | adjustments Pay off the 2020-21 deferral |
| Emergency Financial Assistance Funding for Students ^b | 0.0 | 250.0 | 250.0 | - | Add one-time funding |
| Student Equity and Achievement Program | 475.0 | 498.8 | 23.8 | 5.0% | Base adjustment |
| Strong Workforce Program | 248.0 | 260.4 | 12.4 | 5.0% | Base adjustment |
| Student Success Completion Grant | 159.0 | 162.5 | 3.5 | 2.2% | Adjust for revised estimates of recipients |
| Disabled Students Programs and Services (DSPS) | 124.3 | 126.4 | 2.1 | 1.7% | 1.7% COLA |
| COVID-19 Response Block Grant (one-time) | 120.0 | 50.0 | -70.0 | -58% | Reduced amount of one-time funding |
| Extended Opportunity Programs and Services (EOPS) | 115.9 | 117.9 | 2.0 | | 1.7% COLA |
| California College Promise (AB 19) | 81.0 | 74.7 | -6.3 | -7.8% | Adjust for revised estimates of first-time, full-time students |
| Financial aid administration | 75.6 | 74.3 | -1.3 | -1.7% | Adjust for revised estimates of fee waivers |
| Adult Education Program – community college districts ^c | 62.0 | 63.0 | 1.0 | 1.6% | |
| Full-time faculty hiring | 50.0 | 50.0 | 0.0 | 0.0% | |

| CalWORKs student services | 46.9 | 47.7 | 0.8 | 1.7% | 1.7% COLA |
|--|------|------|------|-------|---|
| Apprenticeship (community college districts) | 44.0 | 45.0 | 1.0 | 2.3% | Adjust for revised estimate of related supplemental instruction hours |
| Integrated technology | 42.0 | 61.0 | 19.0 | 45.2% | Augmentation for Online Education Infrastructure and CENIC |
| Mandates Block Grant and reimbursements | 33.4 | 33.7 | 0.3 | 0.9% | Revised enrollment estimates; funded at \$30.61. |
| Institutional effectiveness initiative | 27.5 | 27.5 | 0.0 | 0.0% | |
| Part-time faculty compensation | 25.0 | 25.0 | 0.0 | 0.0% | |
| Online education initiative | 23.0 | 23.0 | 0.0 | 0.0% | |

STATE BUDGET IMPACT ON SOLANO COMMUNITY COLLEGE DISTRICT

Cash Impacts

The 2020-21 budget included a provision that withheld five of the twelve monthly cash payments that the State was obligated to pay K-14 Districts, including Solano. This required Districts to draw down their own cash and/or borrow to support operations. The Governor's May Revise includes a provision to repay those deferrals.

Operational Impacts

The overall impact on Community Colleges is estimated as an increase of 4.05% in total revenues. While we wait for the final State budget to be adopted at the end of June, this budget assumes a 4.05% increase in most revenues, with differing increases for some categorical programs.

State Structural Deficits

The State Department of Finance has warned that after 2021-22, they expect the state to return to structural deficits.

Solano CCD Structural Deficits

Solano CCD is expected to remain a "hold harmless" district for the next three years. The District receives more funding than earned under the funding formula, generating temporary revenues. The hold harmless temporary revenues have increased from an estimated \$3.8 million in 2018-19 to a projected \$4.6 million in 2021-22. The District has implemented a plan to gradually reduce operations in anticipation of the loss of this funding, but progress with funding metrics has not yet been sufficient to impact this future revenue deficit. If the deficit is not moderated by the end of the hold harmless period, the District will need to reduce expenditures by approximately 9.25% (based on current projections).

2021-22 REVENUE ASSUMPTIONS

Revenue assumptions in the unrestricted general fund project an increase of 4.05% in 2021-22. This projection is based on the Governor's May Revise budget proposal for 2021-22. The final budget for 2021-22 is likely to differ after debate in the State Legislature and signature of the Governor in late June. Any changes from these amounts will be included in the 2021-22 Solano adopted budget, which will be adopted in September. The primary source of revenues, known as apportionment revenue, is shown below:

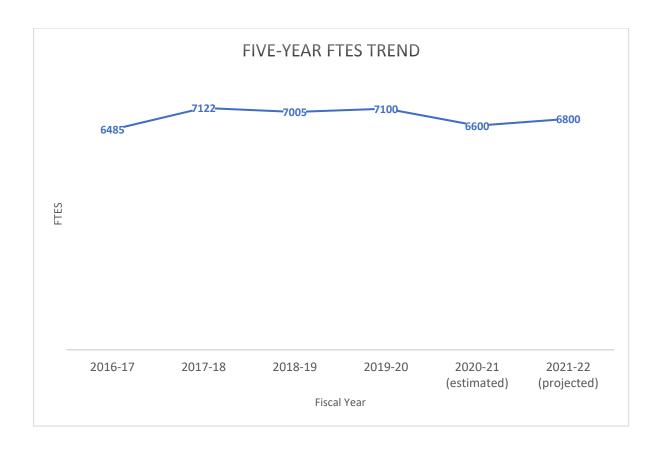
| APPORTIONMENT REVENUE COMPONENTS | | | | | |
|---|----|------------|--|--|--|
| State Apportionment | | 29,766,827 | | | |
| Apportionment-related Property Taxes & Enrollment Fees) | \$ | 23,783,486 | | | |
| TOTAL | \$ | 53,550,313 | | | |

2021-22 EXPENDITURE ASSUMPTIONS

| Salaries & Benefits | 4.05% Increase |
|-------------------------------|----------------|
| Supplies, Services, Equipment | 4.05% Increase |
| OPEB contribution | \$0 |

FULL-TIME EQUIVALENT STUDENTS & HOLD HARMLESS

Solano is a "Hold Harmless" district under the Student-Centered Funding Formula (SCFF), During the hold-harmless period, District revenues are protected from declines in the SCFF metrics. The Hold Harmless temporary revenues are scheduled to continue through 2023-24. Assuming no change in SCFF metrics, beginning in 2024-25 District revenues will be affected by changes in enrollments. The District has experienced several years of stable enrollments.



DISTRICT FUNDS

1. GENERAL FUNDS

- a. Unrestricted [11]
- b. Restricted [12x-14x]

2. DEBT SERVICE FUNDS

a. Measures G & Q Bond Interest & Redemption [21x]

3. SPECIAL REVENUE FUNDS

a. Child Development [33x]

4. CAPITAL PROJECTS FUNDS

- a. Capital Outlay [411]
- b. State Funded Project-Library Construction [41601]
- c. Measure Q Construction [421x]

5. INTERNAL SERVICE FUNDS

a. Self-Insurance [61x]

6. FIDUCIARY FUNDS

- a. TRUST FUNDS
 - i. Student Financial Aid [74x]
 - ii. PERS/STRS Premium Trust [7901]
 - iii. CCLC Retiree Health Benefit JPA [84x]

GENERAL FUND: UNRESTRICTED [11x]

| | Adopted Budget | Projected Actual | Tentative Budget | | |
|---|----------------|------------------|------------------|--|--|
| | 2020-21 | 2020-21 | 2021-22 | | |
| REVENUES: | | | | | |
| Federal Sources | \$ 0 | \$ 0 | \$ 0 | | |
| State Revenues Ongoing | 24,546,992 | 24,165,839 | 25,144,555 | | |
| State Apportionment Temporary Hold Harmless | 4,645,925 | 4,442,356 | 4,622,271 | | |
| Lottery | 841,465 | 1,156,678 | 1,203,523 | | |
| Local Revenue | 22,090,655 | 22,857,747 | 23,783,486 | | |
| Other Revenue | 0 | 0 | 0 | | |
| TOTAL REVENUES | 52,125,037 | 52,622,620 | 54,753,836 | | |
| EXPENDITURES: | | | | | |
| Academic Salaries | 21,179,682 | 21,358,967 | 22,224,006 | | |
| Classified Salaries | 10,206,711 | 9,484,374 | 9,868,492 | | |
| Benefits | 13,218,162 | 13,187,595 | 13,721,693 | | |
| Supplies and Materials | 583,889 | 439,921 | 607,537 | | |
| Other Operating | 6,467,325 | 7,515,919 | 7,820,314 | | |
| Capital Outlay | 121,318 | 70,507 | 73,363 | | |
| Other Outgo | 83,064 | 108,867 | 113,276 | | |
| Contingency appropriation | 250,000 | 0 | 250,000 | | |
| TOTAL EXPENDITURES | 52,110,151 | 52,166,153 | 54,678,680 | | |
| OTHER FINANCING SOURCES (USES): | | | | | |
| Transfer to retiree benefits trust | 0 | 0 | 0 | | |
| Transfer to PERS/STRS Premium Trust | 0 | 0 | 0 | | |
| Total other financing sources (uses) | 0 | 0 | 0 | | |
| NET FUND BALANCE INCREASE (DECREASE) | 14,886 | 456,467 | 75,156 | | |
| Prior Year Adjustments to Fund Balance | 0 | 0 | 0 | | |
| BEGINNING FUND BALANCE | 9,448,171 | 9,448,171 | 9,904,638 | | |
| ENDING FUND BALANCE | 9,463,057 | 9,904,638 | 9,979,794 | | |
| Fund Balance / Reserve Ratio | 18.2% | 19.0% | 18.3% | | |
| FUND BALANCE COMPOSITION | | | | | |
| Board Required Minimum 5% Reserve | 2,605,508 | 2,605,508 | 2,733,934 | | |
| Designated Reserve: OPEB Liability | 4,000,000 | 4,000,000 | 4,000,000 | | |
| Stability Reserve | 2,857,549 | 3,299,131 | 3,245,860 | | |
| | \$ 9,463,057 | \$ 9,904,638 | \$ 9,979,794 | | |
| NOTE: Fund Balances currently under review - 'subject to change'. | | | | | |

GENERAL FUND: RESTRICTED [12x-14x]

| | Adopted Budget | Projected Actual | Tentative Budget | |
|--|----------------|------------------|------------------|--|
| | 2020-21 | 2020-21 | 2021-22 | |
| REVENUES: | | | | |
| Federal Sources | \$ 1,091,166 | \$ 3,205,874 | \$ 20,391,374 | |
| State Sources | 8,695,077 | 7,910,188 | 8,736,518 | |
| Local Sources | 565,000 | 277,692 | 540,000 | |
| Other Revenue | 0 | 0 | 0 | |
| TOTAL REVENUES | 10,351,243 | 11,393,753 | 29,667,892 | |
| EXPENDITURES: | | | | |
| Federal Programs - | | | | |
| CARES/HEERF | 0 | 2,335,693 | 19,517,813 | |
| College Work Study | 172,554 | 161,278 | 161,278 | |
| NSF-STEM | 150,000 | 0 | 0 | |
| Perkins | 450,000 | 471,565 | 471,565 | |
| TANF/Calworks | 43,612 | 40,718 | 40,718 | |
| Other Federal | 275,000 | 196,620 | 200,000 | |
| TOTAL Federal Programs | 1,091,166 | 3,205,874 | 20,391,374 | |
| State Programs - | 1,221,122 | | | |
| Student Equity & Achievement | 2,963,494 | 1,500,000 | 3,111,669 | |
| Strong Workforce (Local and Regional) | 1,700,000 | 2,008,156 | 2,100,000 | |
| Physical Plant & Instructional Support | 0 | 0 | 125,000 | |
| EOPS | 486,970 | 412,997 | 420,018 | |
| DSPS | 577,060 | 483,075 | 491,288 | |
| College Promise | 788,641 | 685,709 | 727,127 | |
| Cal Works | 213,878 | 198,032 | 201,399 | |
| Financial Aid Administration (SFAA-BFAP) | 295,034 | 295,034 | 290,018 | |
| Lottery | 470,000 | 235,391 | 470,000 | |
| Other State Programs & Rollovers | 1,200,000 | 2,091,794 | 800,000 | |
| TOTAL State Programs | 8,695,077 | 7,910,188 | 8,736,518 | |
| Local Programs - | 0,000,011 | 1,515,155 | 0,.00,0.0 | |
| Health Center | 120,000 | 1,597 | 220,000 | |
| Parking | 275,000 | 76,827 | 150,000 | |
| Other Local Programs | 170,000 | 199,267 | 170,000 | |
| TOTAL Local Programs | 565,000 | 277,692 | 540,000 | |
| TOTAL EXPENDITURES | 10,351,243 | 11,393,753 | 29,667,892 | |
| REVENUES OVER (UNDER) EXPENDITURES | 0 | 0 | 20,007,002 | |
| NEVEROES OVER (ONDER) EXI ENDITORES | | | | |
| FUND BALANCE INCREASE (DECREASE) | 0 | 0 | 0 | |
| Prior Year Adjustments to Fund Balance | 0 | 0 | 0 | |
| BEGINNING FUND BALANCE | 1,830,575 | 1,830,575 | 1,830,575 | |
| ENDING FUND BALANCE | \$ 1,830,575 | | | |
| | 4 1,000,010 | Ψ 1,000,010 | 4 1,000,010 | |
| NOTE: Fund Balances currently under review - | | | | |
| 'subject to change'. | | | | |

DEBT SERVICE: MEASURE G and Q-BOND INTEREST & REDEMPTION [21x]

| | Adopted Budget | Projected Actual | Tentative Budget |
|---|----------------|------------------|------------------|
| | 2020-21 | 2020-21 | 2021-22 |
| REVENUES: | | | |
| Federal Sources | \$ 0 | \$ 0 | \$ 0 |
| State Sources | 0 | 0 | 0 |
| Local Sources | 20,289,418 | 22,776,932 | 7,036,335 |
| TOTAL REVENUES | 20,289,418 | 22,776,932 | 7,036,335 |
| EXPENDITURES: | | | |
| Academic Salaries | 0 | 0 | 0 |
| Other Staff Salaries | 0 | 0 | 0 |
| Employee Benefits | 0 | 0 | 0 |
| Supplies & Materials | 0 | 0 | 0 |
| Services & Other Operating | 36,000 | 3,000 | 3,000 |
| Capital Outlay | 0 | 0 | 0 |
| TOTAL EXPENDITURES | 36,000 | 3,000 | 3,000 |
| REVENUES OVER (UNDER) EXPENDITURES | 20,253,418 | 22,773,932 | 7,033,335 |
| OTHER FINANCING SOURCES (USES): | | | |
| Meaasure G Debt Service - Principal | (11,725,000) | (14,046,177) | (7,559,560) |
| Meaasure G Debt Service - Interest | (8,528,418) | | |
| TOTAL OTHER SOURCES (USES) | (20,253,418) | | |
| FUND BALANCE INCREASE (DECREASE) | 0 | 0 | 0 |
| Prior Year Adjustments to Fund Balance | 0 | 0 | 0 |
| BEGINNING FUND BALANCE | 24,743,508 | 24,743,508 | 24,743,508 |
| ENDING FUND BALANCE | \$ 24,743,508 | \$ 24,743,508 | \$ 24,743,508 |
| | 24,140,300 | 24,140,000 | 24,143,300 |
| NOTE: Fund Balances currently under review - 'subject to change'. | | | |

CHILD DEVELOPMENT [33x]

| | Adopted Budget | Projected Actual | Tentative Budget | | |
|---|----------------|------------------|------------------|--|--|
| | 2020-21 | 2020-21 | 2021-22 | | |
| REVENUES: | | | | | |
| Federal Sources | \$ 127,868 | \$ 100,273 | \$ 128,000 | | |
| State Sources | 853,358 | 774,088 | 850,000 | | |
| Local Sources | 167,432 | 118,690 | 170,000 | | |
| TOTAL REVENUES | 1,148,658 | 993,052 | 1,148,000 | | |
| EXPENDITURES: | | | | | |
| Academic Salaries | 0 | 0 | 0 | | |
| Other Staff Salaries | 728,919 | 675,213 | 725,000 | | |
| Employee Benefits | 294,597 | 287,564 | 300,000 | | |
| Supplies & Materials | 45,368 | 24,915 | 45,000 | | |
| Services & Other Operating | 5,010 | 5,359 | 5,000 | | |
| Capital Outlay | 74,764 | 0 | 73,000 | | |
| TOTAL EXPENDITURES | 1,148,658 | 993,052 | 1,148,000 | | |
| REVENUES OVER (UNDER) EXPENDITURES | 0 | 0 | 0 | | |
| FUND BALANCE INCREASE (DECREASE) | 0 | 0 | 0 | | |
| Prior Year Adjustments to Fund Balance | 0 | 0 | 0 | | |
| BEGINNING FUND BALANCE | 105,257 | 105,257 | 105,257 | | |
| ENDING FUND BALANCE | \$ 105,257 | \$ 105,257 | \$ 105,257 | | |
| | 100,201 | 100,201 | 100,201 | | |
| NOTE: Fund Balances currently under review - 'subject to change'. | | | | | |

CAPITAL OUTLAY [411]

| | Adopted | Budget | Projected | Actual | Tenta | tive Budget |
|---|---------|---------|-----------|---------|-------|-------------|
| | 2020 | | 2020- | | | 021-22 |
| REVENUES: | | | | | | |
| Federal Sources | \$ | 0 | \$ | 0 | \$ | 0 |
| State Sources | | 0 | | 0 | | 0 |
| Local Sources | | 475,000 | (| 000,000 | | 500,000 |
| TOTAL REVENUES | | 475,000 | (| 000,000 | | 500,000 |
| EXPENDITURES: | | | | | | |
| Academic Salaries | | 0 | | 0 | | 0 |
| Other Staff Salaries | | 0 | | 0 | | 0 |
| Employee Benefits | | 0 | | 0 | | 0 |
| Supplies & Materials | | 0 | | 0 | | 0 |
| Services & Other Operating | | 460,000 | Į. | 72,449 | | 485,000 |
| Capital Outlay | | 15,000 | | 11,849 | | 15,000 |
| TOTAL EXPENDITURES | | 475,000 | į | 84,299 | | 500,000 |
| EXCESS REVENUES (EXPENDITURES) | | 0 | | 15,701 | | 0 |
| OTHER FINANCING SOURCES (USES): | | | | | | |
| Other Sources | | 0 | | 0 | | 0 |
| Other Uses | | 0 | | 0 | | 0 |
| TOTAL OTHER SOURCES (USES) | | 0 | | 0 | | 0 |
| | | | | | | |
| FUND BALANCE INCREASE (DECREASE) | | 0 | | 15,701 | | 0 |
| Prior Year Adjustments to Fund Balance | | 0 | | 718,575 | | 0 |
| BEGINNING FUND BALANCE | | 264,625 | | 264,625 | | 4,998,901 |
| ENDING FUND BALANCE | \$ 2, | 264,625 | \$ 4,9 | 998,901 | \$ | 4,998,901 |
| NOTE: Fund Balances currently under review - 'subject to change'. | | | | | | |

STATE FUNDED PROJECT - LIBRARY [416]

| | Adopted Budget | Projected Actual | Tentative Budget |
|--|----------------|------------------|------------------|
| | 2020-21 | 2020-21 | 2021-22 |
| REVENUES: | | | |
| Federal Sources | \$ 0 | \$ 0 | \$ 0 |
| State Sources | 14,859,464 | 15,890,486 | 351,415 |
| Local Sources | 0 | 0 | 0 |
| TOTAL REVENUES | 14,859,464 | 15,890,486 | 351,415 |
| EXPENDITURES: | | | |
| Academic Salaries | 0 | 0 | 0 |
| Other Staff Salaries | 0 | 0 | 0 |
| Employee Benefits | 0 | 0 | 0 |
| Supplies & Materials | 2,000 | 0 | 0 |
| Services & Other Operating | 1,500 | 0 | 0 |
| Capital Outlay | 14,855,964 | 15,890,486 | 351,415 |
| TOTAL EXPENDITURES | 14,859,464 | 15,890,486 | 351,415 |
| EXCESS REVENUES (EXPENDITURES) | 0 | 0 | 0 |
| OTHER FINANCING SOURCES (USES): | | | |
| Other Sources | 0 | 0 | 0 |
| From Capital Outlay Fund 411 | 0 | 0 | 0 |
| Other Uses | 0 | 0 | 0 |
| TOTAL OTHER SOURCES (USES) | 0 | 0 | 0 |
| FUND BALANCE INCREASE (DECREASE) | 0 | 0 | 0 |
| Prior Year Adjustments to Fund Balance | 0 | 0 | 0 |
| BEGINNING FUND BALANCE | 0 | 0 | 0 |
| DEGINATION OF STANDE | | \$ 0 | \$ 0 |
| NOTE: Fund Balances currently under review - | | | |
| 'subject to change'. | | | |

MEASURE Q CAPITAL PROJECTS [421x]

| | Adopted Budget 2020-21 | Projected Actual 2020-21 | Tentative Budget 2021-22 |
|---|---------------------------|--------------------------|--------------------------|
| | | | |
| REVENUES: | | | |
| Federal Sources | \$ 0 | \$ 0 | \$ 0 |
| State Sources | 0 | 0 | 0 |
| Local Sources | 467,499 | 30,258,816 | 300,000 |
| TOTAL REVENUES | 467,499 | 30,258,816 | 300,000 |
| EXPENDITURES: | | | |
| Academic Salaries | 0 | 0 | 0 |
| Other Staff Salaries | 373,896 | 371,775 | 386,730 |
| Employee Benefits | 184,158 | 140,455 | 157,960 |
| Supplies & Materials | 6,300 | 1,544 | 3,780 |
| Services & Other Operating | 209,419 | 129,367 | 177,733 |
| Capital Outlay | 17,818,960 | 11,284,161 | 20,200,735 |
| TOTAL EXPENDITURES | 18,592,733 | 11,927,301 | 20,926,938 |
| EXCESS REVENUES (EXPENDITURES) | (18,125,234) | 18,331,516 | (20,626,938) |
| FUND BALANCE INCREASE (DECREASE) | (18,125,234) | 18,331,516 | (20,626,938) |
| Prior Year Adjustments to Fund Balance | 0 | 0 | 0 |
| BEGINNING FUND BALANCE | 26,528,864 | 26,528,864 | 44,860,380 |
| ENDING FUND BALANCE | 8,403,630 | 44,860,380 | 24,233,442 |
| NOTE: Fund Balances currently under review - 'subject to change'. | | | |

SELF-INSURANCE [610]

| | Adopted Budget 2020-21 | Projected Actual | Tentative Budget 2021-22 |
|---|---------------------------|------------------|--------------------------|
| | | 2020-21 | |
| REVENUES: | | | |
| Federal Sources | \$ 0 | \$ 0 | \$ 0 |
| State Sources | 0 | 0 | 0 |
| Local Sources | 100,000 | 95,000 | 100,000 |
| TOTAL REVENUES | 100,000 | 95,000 | 100,000 |
| EXPENDITURES: | | | |
| Academic Salaries | 0 | 0 | 0 |
| Other Staff Salaries | 0 | 0 | 0 |
| Employee Benefits | 0 | 0 | 0 |
| Supplies & Materials | 0 | 0 | 0 |
| Services & Other Operating | 100,000 | 95,000 | 100,000 |
| Capital Outlay | 0 | 0 | 0 |
| TOTAL EXPENDITURES | 100,000 | 95,000 | 100,000 |
| EXCESS REVENUES (EXPENDITURES) | 0 | 0 | 0 |
| OTHER FINANCING SOURCES (USES): | | | |
| Other Sources | 0 | 0 | 0 |
| Other Uses | 0 | 0 | 0 |
| TOTAL OTHER SOURCES (USES) | 0 | 0 | 0 |
| FUND BALANCE INCREASE (DECREASE) | 0 | 0 | 0 |
| Prior Year Adjustments to Fund Balance | 0 | 0 | 0 |
| BEGINNING FUND BALANCE | \$ 695,213 | \$ 695,213 | \$ 695,213 |
| ENDING FUND BALANCE | 695,213 | 695,213 | 695,213 |
| NOTE: Fund Balances currently under review - 'subject to change'. | | | |

FINANCIAL AID [74]

| | Adopted Budget | Projected Actual | Tentative Budget |
|---|----------------|------------------|------------------|
| | 2020-21 | 2020-21 | 2021-22 |
| REVENUES: | | | |
| Federal Sources | \$ 8,200,000 | 10,300,000 | \$ 10,300,000 |
| State Sources | 800,000 | 1,200,000 | 1,200,000 |
| Local Sources | 0 | 0 | 0 |
| TOTAL REVENUES | 9,000,000 | 11,500,000 | 11,500,000 |
| EXPENDITURES: | | | |
| Academic Salaries | C | 0 | 0 |
| Other Staff Salaries | C | 0 | 0 |
| Employee Benefits | C | 0 | 0 |
| Supplies & Materials | C | 0 | 0 |
| Services & Other Operating | 2,000 | 2,000 | 2,000 |
| Capital Outlay | C | 0 | 0 |
| TOTAL EXPENDITURES | 2,000 | 2,000 | 2,000 |
| EXCESS REVENUES (EXPENDITURES) | 8,998,000 | 11,498,000 | 11,498,000 |
| OTHER FINANCING SOURCES (USES): | | | |
| Other Sources | 0 | 0 | 0 |
| Other Uses | (9,000,000 | (11,500,000) | (11,500,000) |
| TOTAL OTHER SOURCES (USES) | | | (11,500,000) |
| FUND BALANCE INCREASE (DECREASE) | (2,000 | (2,000) | (2,000) |
| Prior Year Adjustments to Fund Balance | (2,000 | , | (2,000) |
| BEGINNING FUND BALANCE | \$ 49,031 | | \$ 47,031 |
| ENDING FUND BALANCE | 47,031 | | 45,031 |
| NOTE: Fund Balances currently under review - 'subject to change'. | | | |

PERS/STRS PREMIUM TRUST [7901]

| | Adopted Budget 2020-21 | Projected Actual 2020-21 | Tentative Budget 2021-22 |
|---|---------------------------|--------------------------|--------------------------|
| | | | |
| REVENUES: | | | |
| Federal Sources | \$ 0 | \$ 0 | \$ 0 |
| State Sources | 0 | 0 | 0 |
| Local Sources | 0 | 0 | 0 |
| TOTAL REVENUES | 0 | 0 | 0 |
| EXPENDITURES: | | | |
| Academic Salaries | 0 | 0 | 0 |
| Other Staff Salaries | 0 | 0 | 0 |
| Employee Benefits | 0 | 0 | 0 |
| Supplies & Materials | 0 | 0 | 0 |
| Services & Other Operating | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 |
| Other Outgo | 0 | 0 | 0 |
| TOTAL EXPENDITURES | 0 | 0 | 0 |
| EXCESS REVENUES (EXPENDITURES) | 0 | 0 | 0 |
| OTHER FINANCING SOURCES (USES): | | | |
| Other Sources | 0 | 0 | 0 |
| Transfer from General Fund | 0 | 0 | 0 |
| Other Uses | 0 | 0 | 0 |
| Total other financing sources (uses) | 0 | 0 | 0 |
| TOTAL OTHER SOURCES (USES) | 0 | 0 | 0 |
| | | | |
| FUND BALANCE INCREASE (DECREASE) | 0 | 0 | 0 |
| Prior Year Adjustments to Fund Balance | 0 | 0 | 0 |
| BEGINNING FUND BALANCE | 0 | 0 | 4,525,000 |
| ENDING FUND BALANCE | \$ 0 | \$ 0 | \$ 4,525,000 |
| NOTE: Fund Balances currently under review - 'subject to change'. | | | |

CCLC RETIREE HEALTH BENEFIT JPA [8401]

| | Adopted Budget 2020-21 | Projected Actual 2020-21 | Tentative Budget 2021-22 |
|---|---------------------------|--------------------------|--------------------------|
| | | | |
| REVENUES: | | | |
| Federal Sources | \$ 0 | \$ 0 | \$ 0 |
| State Sources | 0 | 0 | 0 |
| Local Sources | 0 | 0 | 0 |
| TOTAL REVENUES | 0 | 0 | 0 |
| EXPENDITURES: | | | |
| Academic Salaries | 0 | 0 | 0 |
| Other Staff Salaries | 0 | 0 | 0 |
| Employee Benefits | 0 | 0 | 0 |
| Supplies & Materials | 0 | 0 | 0 |
| Services & Other Operating | 6,500 | 6,800 | 7,000 |
| Capital Outlay | 0 | 0 | 0 |
| TOTAL EXPENDITURES | 6,500 | 6,800 | 7,000 |
| EXCESS REVENUES (EXPENDITURES) | (6,500) | (6,800) | (7,000) |
| OTHER FINANCING SOURCES (USES): | | | |
| Other Sources | 0 | 0 | 0 |
| Transfer from General Fund | - | 0 | 0 |
| Other Uses | 0 | 0 | 0 |
| Unrealized gains (losses) | 200,000 | 700,000 | 200,000 |
| TOTAL OTHER SOURCES (USES) | 200,000 | 700,000 | 200,000 |
| FUND BALANCE INCREASE (DECREASE) | 193,500 | 693,200 | 193,000 |
| Prior Year Adjustments to Fund Balance | 0 | 0 | 0 |
| BEGINNING FUND BALANCE | 4,667,390 | 4,667,390 | 5,360,590 |
| ENDING FUND BALANCE | \$ 4,860,890 | | |
| NOTE: Fund Balances currently under review - 'subject to change'. | | | |