

ADOPTED BUDGET 2022-23 Governing Board Meeting September 2022

SERVING SOLANO COUNTY AND THE CITY OF WINTERS, CALIFORNIA

TRANSFORMING STUDENTS' LIVES



REPORT BY:

Susan Wheet

VICE PRESIDENT, FINANCE & ADMINISTRATION

Shannon Beckham
DIRECTOR OF BUSINESS SERVICES

Edith Sanchez
ASSISTANT CONTROLLER

SOLANO COMMUNITY COLLEGE DISTRICT

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Karimah Karah, J.D.

Denis Honeychurch, J.D.

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SOLANO COMMUNITY COLLEGE DISTRICT

Mission Statement

MISSION:	Solano Community College's mission is to educate a culturally and academically diverse student population drawn from our local communities and beyond. We are committed to student learning and achievement and to helping our students achieve their educational, professional, and personal goals. Solano transforms students' lives with undergraduate education, transfer courses, career and technical education, certificate programs, workforce development and training, basic-skills education, and lifelong-learning opportunities.
VISION:	Solano Community College will be a recognized leader in educational excellence – transforming students' lives.

STRATEGIC GOALS: (from the 2019-2022 strategic plan)

Goal 1:	Honor and empower students by helping them succeed in achieving
	their educational or career goals
Goal 2:	Honor and empower students to transfer in a timely fashion
Goal 3:	Honor and empower students to attain their education goals in a timely fashion while embracing the process of learning
Goal 4:	Honor and empower students to gain meaningful employment/careers in their chosen field of study
Goal 5:	Honor and empower student equity and success by eliminating equity gaps with a focus on disproportionately impacted populations
Goal 6:	Strengthen ties to the community and local school districts to ensure access to college for all students
Goal 7:	Honor and empower the college community by maintaining adequate and sustainable financial resources to create an environment that supports teaching and learning
Goal 8:	Maintain a campus culture that honors and empowers teaching and learning

CALIFORNIA STATE BUDGET (COMMUNITY COLLEGES)

In March 2020, the nation entered a shelter-in-place order due to Corona Virus COVID-19. As of the preparation of this report, the impacts of the pandemic seem to be diminishing and the economy is recovering. The 2022-23 budget had the largest historical investment in education. The new Student-Centered Funding Formula (SCFF) compels the focus of the full student journey. The California Community College Chancellor's Office is the following goals for the new SCFF:

Roadmap for the Future | 2022-2026 Goals







Close statewide equity gaps



Improve educational outcomes



Support intersegmental collaboration and data sharing



Establish clear pathways to transfer and careers



STATE BUDGET IMPACT ON SOLANO COMMUNITY COLLEGE DISTRICT

Cash Impacts

Operational Impacts

The overall impact on Community Colleges is a Cost-of-Living Adjustment (COLA) increase of 6.56% in total revenues. This COLA increase, along with adjustments to the base amounts in the SCFF has moved the district out of Hold Harmless – two years earlier than expected!

State Structural Deficits

The State Department of Finance has warned that they still expect the state to return to structural deficits. The five-year plan has taken this into consideration.

Solano CCD Structural Deficits

Solano CCD is now out of Hold Harmless. With the new SCFF, the college is funded based on the base allocation, supplemental allocation, and student success allocation. Please see the breakdown on the following page.

Additionally, the district expects to have deficit spending over the next several years, anticipating increases to salaries and expenses to returning more in-person classes. This spending is planned as a way of reducing the ending fund balance.

Student Centered Funding Formula

- I. Base = Basic + FTES
- II. Supplemental
- III. Success



SCFF Overview

The SCFF consists of three components:

I. Base Allocation

- Basic Allocation relies primarily on college and center size based on prior year (PY) data and current
- FTES Allocation relies primarily on current year (CY) Full Time Equivalent Student (FTES) enrollment

II. Supplemental Allocation

- Based on PY headcounts:
- AB 540, California College Promise Grant, and Pell Grant recipients

III. Student Success Allocation

Based on an average of three prior years of data:

- Associate Degrees for Transfer
- Associate Degrees
- Baccalaureate Degrees
- Credit Certificates
- Transfer Level Math and English
- · Transfer to a Four Year University
- · Nine or More CTE Units
- Regional Living Wage

Additional calculated revenue if metrics are achieved by Pell or Promise Grant recipients

2022-23 REVENUE ASSUMPTIONS

Revenue assumptions in the unrestricted general fund project an increase of 6.56% in 2022-23. The primary source of revenues, known as apportionment revenue, is shown below:

Basic	FTES	Supplemental	Success	Total
Allocation	Allocation	Allocation	Allocation	Allocation
\$9,917,374	\$34,989,183	\$8,711,699	\$6,203,173	\$69,821,429

2022-23 EXPENSE ASSUMPTIONS

ITEM	Increase over Projected 2021-22 Actuals
Salaries & Benefits (including rising costs of insurance)	7.51% Increase
Supplies, Services, Equipment	48.2% Increase
OPEB contribution	+\$640,000

DISTRICT FUNDS

1. GENERAL FUNDS

- a. Unrestricted [11]
- b. Restricted [12x-14x]

2. DEBT SERVICE FUNDS

a. Measures G & Q Bond Interest & Redemption [21x]

3. SPECIAL REVENUE FUNDS

a. Child Development [33x]

4. CAPITAL PROJECTS FUNDS

- a. Capital Outlay [411]
- b. State Funded Project-Library Construction [41601]
- c. Measure Q Construction [421x]

5. INTERNAL SERVICE FUNDS

a. Self-Insurance [61x]

6. FIDUCIARY FUNDS

- a. TRUST FUNDS
 - i. Student Financial Aid [74x]
 - ii. PERS/STRS Premium Trust [7901]
 - iii. CCLC Retiree Health Benefit JPA [84x]

GENERAL FUND: UNRESTRICTED [11x]

	Projected Actuals	Tentative Budget	Proposed Budget
DEVENUE 6.	2021-22	2022-23	2022-23
REVENUES:	#0E 026 6E0	COO 744 070	Using new
State Revenues Ongoing	\$25,936,659	\$29,741,379	descriptors
Lottery	1,070,643	1,481,532	documptoro
Local Revenue	27,499,203	25,343,683	C44.000.FF7
Base Allocation (FTES & Basic Alloc.)	Using New	Using New	\$44,906,557
Supplemental Allocation	descriptors	descriptors	8,711,699
Student Success Allocation	54500500	50 500 504	6,203,173
Sub Total	54,506,506	56,566,594	59,821,429
Hold Harmless TOTAL REVENUES	3,584,568	1,585,083	n/a
	58,091,074	58,151,677	59,821,429
EXPENDITURES:		24.252.424	
Academic Salaries	21,270,533	24,252,194	24,251,684
Classified Salaries	10,039,959	11,741,102	11,741,364
Benefits	16,605,344	15,585,407	15,521,814
Supplies and Materials	539,825	923,956	968,448
Other Operating	5,657,411	7,858,375	8,081,680
Capital Outlay	241,049	243,498	246,498
Other Outgo	15,415	15,000	655,000
Contingency appropriation	-	250,000	250,000
TOTAL EXPENDITURES	54,369,536	60,869,532	61,716,488
NET FUND BALANCE INCREASE (DECREASE)	3,721,538	(2,717,855)	(1,895,059)
OTHER FINANCING SOURCES (USES):			
Prior Year Adjustments to Fund Balance	0	0	0
BEGINNING FUND BALANCE	26,775,754	27,633,995	30,497,292
ENDING FUND BALANCE	30,497,292	24,916,140	28,602,233
Fund Balance / Reserve Ratio	56.1%	40.9%	46.3%
FUND BALANCE COMPOSITION			
Potential Salary Improvements	9,000,000	6,000,000	7,200,000
STRS/PERS Premium Reserve	4,525,000	4,525,000	4,525,000
Designated Reserve: OPEB Liability	4,000,000	4,000,000	4,000,000
Board Required Minimum 5% Reserve	2,718,477	3,043,477	3,085,824
Stability Reserve	12,972,292	7,347,664	9,791,408
ENDING FUND BALANCE	\$ 33,215,769	\$ 24,916,140	\$ 28,602,233

NOTE: Fund Balances currently under review - 'subject to change'.

GENERAL FUND: RESTRICTED [12x-14x]

	Projected Actuals 2021-22	Tentative Budget 2022-23	Proposed Budget 2022-23
REVENUES:			
Federal Sources	\$ 7,559,341	\$ 2,573,553	\$ 9,193,698
State Sources	10,202,561	14,841,919	31,221,243
Local Sources	889,691	688,639	2,687,845
TOTAL REVENUES	18,651,594	18,104,111	43,102,786
EXPENDITURES:			
Federal Programs -			
CARES/HEERF	7,389,222	1,691,091	1,337,483
College Work Study	163,378	162,328	157,449
Perkins	405,860	437,946	427,731
TANF/Calworks	62,782	62,782	46,069
Other Federal	470,585	219,406	143,944
TOTAL Federal Programs	8,491,827	2,573,553	2,112,676
State Programs -	-11	_,_,_,_	_,
Student Equity & Achievement	2,032,020	3,111,669	6,683,106
Strong Workforce (Local and Regional)	1,254,359	2,140,000	6,781,501
Physical Plant & Instructional Support	393,583	2,289,371	10,186,391
EOPS	283,791	533,191	926,342
DSPS	548,968	608,245	751,663
College Promise	660,944	737,890	1,550,800
Cal Works	218,439	266,141	340,125
Financial Aid Administration (SFAA-BFAP)			·
1-4	302,954	326,189	381,092
Lottery	93,277	206,409	787,959
Other State Programs & Rollovers	1,958,561	4,622,814	10,023,969
TOTAL State Programs	7,746,897	14,841,919	38,412,949
Local Programs -	240 500	240.000	405.000
Health Center	219,589	240,000	195,268
Parking	55,463	278,639	651,697
Other Local Programs	171,432	170,000	1,730,195
TOTAL Local Programs	446,485	688,639	2,577,161
TOTAL EXPENDITURES	16,685,208	18,104,111	43,102,786
REVENUES OVER (UNDER) EXPENDITURES	1,966,385	0	0
FUND BALANCE INCREASE (DECREASE)	1,966,385	0	0
Prior Year Adjustments to Fund Balance	0		
BEGINNING FUND BALANCE	3,536,497	3,536,497	5,502,882
ENDING FUND BALANCE	\$ 5,502,882	\$ 3,536,497	
	9 3,302,002	3,330,497	5,302,602
NOTE: Fund Balances currently under review - 'subject to change'.			

PLEASE NOTE: The Tentative Budget included new funding only, whereas the Proposed Budget includes carryover AND new awards.

DEBT SERVICE: MEASURE G and Q-BOND INTEREST & REDEMPTION [21x]

	Projected Actuals	Tentative Budget	Proposed Budget
	2021-22	2022-23	2022-23
REVENUES:			
Federal Sources	\$ 0		
State Sources	0		
Local Sources	23,883,056	20,289,418	23,503,342
Other Sources	0		
TOTAL REVENUES	23,883,056	20,289,418	23,503,342
EXPENDITURES:			
Academic Salaries	0	0	
Other Staff Salaries	0	0	
Employee Benefits	0	0	
Supplies & Materials	0	0	
Services & Other Operating	3,409	4,681	3,409
Capital Outlay	0	0	
TOTAL EXPENDITURES	3,409	4,681	3,409
REVENUES OVER (UNDER)	23,879,648	20,284,737	23,499,933
OTHER FINANCING SOURCES (USES):			
Debt Service - Principal	(6,027,637)	(5,726,044)	(7,748,956)
Debt Service - Interest	(10,564,150)	(7,884,707)	(3,133,365)
Other (Escrow Credit)	0		
TOTAL OTHER SOURCES (USES)	(16,591,786)	(13,610,751)	(10,882,321)
FUND BALANCE INCREASE (DECREASE)	7,287,861	6,673,986	12,617,612
Prior Year Adjustments to Fund Balance	961,261		
BEGINNING FUND BALANCE	12,912,067	21,161,189	27,835,175
ENDING FUND BALANCE	\$ 21,161,189	\$ 27,835,175	\$ 40,452,787
NOTE: Fund Balances currently under review -			

CHILD DEVELOPMENT [33x]

	Projected Actuals	Tontativo Budget	Proposed Budget
	2021-22	2022-23	2022-23
REVENUES:			
Federal Sources	\$ 103,125	\$ 145,000	\$ 57,184
State Sources	826,521	850,000	1,130,043
Local Sources	132,948	170,000	7
TOTAL REVENUES	1,062,595	1,165,000	1,187,234
EXPENDITURES:			
Academic Salaries	0	0	0
Other Staff Salaries	750,938	700,000	803,437
Employee Benefits	289,794	300,000	175,685
Supplies & Materials	32,211	90,000	94,966
Services & Other Operating	3,422	5,000	11,000
Capital Outlay	27,910	70,000	102,138
Other expenditures/student awards	5,290	0	0
TOTAL EXPENDITURES	1,109,565	1,165,000	1,187,227
REVENUES OVER (UNDER)	(46,970)	0	7
FUND BALANCE INCREASE (DECREASE)	(46,970)	0	7
Prior Year Adjustments to Fund Balance	85,939		
BEGINNING FUND BALANCE	105,257	105,257	144,226
ENDING FUND BALANCE	\$ 144,226	\$ 105,257	\$ 144,233
NOTE: Fund Balances currently under review subject to change'.			

CAPITAL OUTLAY [411]

Droingtod Actuals	Tentative Budget	Droposed Budget
-		2022-23
2021-22	2022-23	2022-23
· 0		
-		
•	0	
		543,915
526,418	500,000	543,915
0	0	
0	0	
0	0	
0	0	
365,881	485,000	543,915
0	15,000	0
365,881	500,000	543,915
160,537	0	(0)
160.537	0	(0)
0	0	ν-7
2 280 326	2 251 505	2,440,863
		\$ 2,440,863
2,770,000	2,231,303	2,440,003
	\$ 0 0 526,418 526,418 0 0 0 0 365,881 0 365,881 160,537	\$ 0 0 0 526,418 500,000 526,418 500,000 0 0 0 0 0 0 0 0 0 0 0 0 365,881 485,000 0 15,000 0 15,000 160,537 0 0 2,280,326 2,251,505 \$ 2,440,863 \$ 2,251,505

MEASURE Q CAPITAL PROJECTS [421x]

	Projected Actuals	Tentative Budget	Proposed Budget
	2021-22	2022-23	2022-23
REVENUES:			
Federal Sources	\$ 0	\$0	
State Sources	0	0	
Local Sources	0	300,000	0
TOTAL REVENUES	0	300,000	0
EXPENDITURES:			
Academic Salaries	0		0
Other Staff Salaries	349,242	432,008	412,008
Employee Benefits	143,010	182,289	182,289
Supplies & Materials	1,171	7,020	7,020
Services & Other Operating	125,851	195,380	195,380
Capital Outlay	15,684,019	35,577,430	35,597,431
Other Outgo	166,110		
TOTAL EXPENDITURES	16,469,403	36,394,127	36,394,128
OTHER FINANCING SOURCES (USES):			
Other Sources	50,000,000	0	0
From Capital Outlay Fund 411	696,277	0	0
Other Uses	0	0	0
TOTAL OTHER SOURCES (USES)	50,696,277	0	0
EXCESS REVENUES (EXPENDITURES)	34,226,874	(36,094,127)	(36,394,128)
FUND BALANCE INCREASE (DECREASE)	34,226,874	(36,094,127)	(36,394,128)
Prior Year Adjustments to Fund Balance	(4,491,426)	(50,054,121)	(30,334,120)
BEGINNING FUND BALANCE	48,596,091	60,563,123	78,331,539
ENDING FUND BALANCE	78,331,539	24,468,996	41,937,411
NOTE: Fund Balances currently under review - 'subject to change'.			

SELF-INSURANCE [610]

	Projected Actuals	Tentative Budget	Proposed Budget
	2021-22	2022-23	2022-23
REVENUES:			
Federal Sources	\$ 0		
State Sources	0		
Local Sources	1,887	1,000	1,887
TOTAL REVENUES	1,887	1,000	1,887
EXPENDITURES:			
Academic Salaries	0		
Other Staff Salaries	0		
Employee Benefits	0		
Supplies & Materials	0		
Services & Other Operating	0	1,000	0
Capital Outlay	0		
Other Outgo/Expense Abatement	(2,715)		(2,715)
TOTAL EXPENDITURES	(2,715)	1,000	(2,715)
EXCESS REVENUES (EXPENDITURES)	4,602	0	4,602
FUND BALANCE INCREASE (DECREASE)	4,602	0	4,602
Prior Year Adjustments to Fund Balance	0	0	0
BEGINNING FUND BALANCE	\$ 762,711	\$ 871,186	\$ 767,313
ENDING FUND BALANCE	767,313	871,186	771,915
NOTE: Fund Balances currently under review - 'subject to change'.			
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FINANCIAL AID [74]

	Projected Actuals	Tentative Budget	Proposed Rudget
	2021-22	2022-23	2022-23
REVENUES:			
Federal Sources	\$ 13,777,057	\$ 12,000,000	\$ 12,864,002
State Sources	1,063,883	1,050,000	0
Local Sources	0	0	556,026
TOTAL REVENUES	14,840,940	13,050,000	13,420,028
EXPENDITURES:			
Academic Salaries	0	0	
Other Staff Salaries	0	0	
Employee Benefits	0	0	
Supplies & Materials	0	0	
Services & Other Operating	788	5,000	5,136
Capital Outlay	0	0	
Other Outgo/Student Awards	15,397,421	13,050,000	12,858,866
TOTAL EXPENDITURES	15,398,209	13,055,000	12,864,002
EXCESS REVENUES (EXPENDITURES)	(557,269)	(5,000)	556,026
FUND BALANCE INCREASE (DECREASE)	(557,269)	(5,000)	556,026
Prior Year Adjustments to Fund Balance	(25,535)	0	
BEGINNING FUND BALANCE	\$ 26,778	\$ 965,315	\$ (556,026)
ENDING FUND BALANCE	(556,026)	960,315	0
NOTE: Fund Balances currently under review - 'subject to change'.			

CCLC RETIREE HEALTH BENEFIT JPA [8401]

	Projected Actuals	Tentative Budget	Proposed Budget
	2021-22	2022-23	2022-23
REVENUES:			
Federal Sources	\$ 0	\$0	\$0
State Sources	0	0	0
Local Sources	0	0	0
TOTAL REVENUES	0	0	0
EXPENDITURES:			
Academic Salaries	0	0	0
Other Staff Salaries	0	0	0
Employee Benefits	0	0	0
Supplies & Materials	0	0	0
Services & Other Operating	0	0	0
Capital Outlay	0	0	0
TOTAL EXPENDITURES	0	0	0
EXCESS REVENUES (EXPENDITURES)	-	-	-
OTHER FINANCING SOURCES (USES):			
Other Sources	0	0	0
Transfer from General Fund	0	0	640,000
Other Uses	0	0	0
Unrealized gains (losses)	352,122	100,000	100,000
TOTAL OTHER SOURCES (USES)	352,122	100,000	740,000
FUND BALANCE INCREASE (DECREASE)	352,122	100.000	740,000
Prior Year Adjustments to Fund Balance	0		,500
BEGINNING FUND BALANCE	5,257,475	5,333,713	5,609,597
ENDING FUND BALANCE	\$ 5,609,597		
NOTE: Fund Balances currently under review subject to change'.			

PLEASE NOTE: With the contribution, our projected ending fund balance at the end of 2022-23 (\$6,349,597), plus the \$4,000,000 in General Fund Reserves, puts the District at almost 84% funded.

GENERAL FUND: UNRESTRICTED [11], MULTI-YEAR BUDGET

	Adopted Budget 2022-23	Projected Budget 2023-24	Projected Budget 2024-25	Projected Budget 2025-26	Projected Budget 2026-27
REVENUES:					
Ongoing	59,821,429	63,067,072	65,608,675	68,049,318	68,241,546
Temporary (Hold Harmless)	n/a	n/a	n/a	n/a	n/a
TOTAL REVENUES	59,821,429	63,067,072	65,608,675	68,049,318	68,241,546
EXPENDITURES:	61,716,488	63,842,062	64,920,916	67,228,711	67,848,348
NET INCREASE (DECREASE) IN FUND BALANCE	(1,895,059)	(774,990)	687,759	820,607	393,198
Beginning Fund Balance	30,497,292	28,602,233	27,827,243	28,515,002	29,335,609
Estimated Ending Balance	28,602,233	27,827,243	28,515,002	29,335,609	29,728,806
Fund Balance / Expenditures Ratio	46.3%	43.6%	43.9%	43.6%	43.8%
FUND BALANCE COMPOSITION					
Potential Salary Improvements	7,200,000	5,400,000	3,600,000	1,800,000	-
STRS/PERS Premium Reserve	4,525,000	4,525,000	4,525,000	4,525,000	4,525,000
Designated Reserve: OPEB Liability	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000
Board Required Minimum 5% Reserve	3,085,824	3,192,103	3,246,046	3,361,436	3,392,417
Stability Reserve	9,791,409	10,710,139	13,143,956	15,649,173	17,811,389
	\$ 28,602,233	\$ 27,827,243	\$ 28,515,002	\$ 29,335,609	\$ 29,728,806
Board Required Reserve and Stability					
Reserve/Expenditure Ratio	20.87%	21.78%	25.25%	28.28%	31.25%
NOTE: Fund Balances currently under review - 'subject to change'.					

GANN

Г				California Comm	unity Colleges		
ı				Gann Limit V	_		
ı				Budget Year	2022-23		
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ı							
DIS	TRK	CT:		SOLANO			
DA	TE:			Enter Data			
ı							
ı							
I.		propriation					
ı	A.	Appropris	ations Limit				\$ 46,045,502
ı	В.		Price Factor:		1.0755		
ı	C.	Populatio	n factor:				
ı		1	2020-21	Second Period Actual FTES	6,499.7500		
l		2	2021-22	Second Period Actual FTES	5,567.2800		
				Population Change Factor	0.8565		
ı			(C.2. divided by	C.1.)			
ı	D.	Limitadj	usted by inflatio	n and population factors			\$ 42,415,539
ı		(line A mu	Itiplied by line B	and line C.3.)			
ı	E.	Adjustme	ntsto increase li	nit:			
ı		1	Transfers in of f	nancial responsibility			
ı		2	Temporary vote	rapproved increases			
ı							
ı		3	Total adjustme	nts - increase			-
ı	F.	-	ntsto decrease li				
ı				financial responsibility			
ı				rapproved increases			
ı			Total adjustme	nts - decrease			
ı	G.	Appropri	ations Limit				\$ 42,415,539
I.			- F. L : L L - I :-	:•			
"-		Propriation State Aid	s Subject to Lim	iit			
ı		State Sub	_				
ı							
1		Local Prop	erty taxes Lexcess Debt Ser	in the second			
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ı	Ε.			uare Foot taxes, etc.			
1	G.		n proceeds of tax ts for Unreimbur				
ı			stions Subject to				ė
ı	11.	Appropri	auons subject to	Cirile			•
l.			L:1 EII			- 4 h - C 1 ii4	
Pie	ase	contact Ju	Dilee Smallwoo	d, jsmallwood@cccco.edu, for any in	structions regardin	g the Gann Limit	
110	nelue	des Unrestri	cted General App	ortionment, Apprenticeship Allowano	e, Prop 55 Education	Protection Account	tax revenue, Full-Time
				sation, Part-Time Health Benefits, Part			,
	_			Timber Yield Tax, etc			
				ursed State, Court, and Federal Manda	tes. This may include	amounts of district	money spent for
				e federally-required Medicare paymen	_		
				by PERS or STRS.			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
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Proposition 30 EPA (Education Protection Account) Report

CALIFORNIA COMMUNITY COLLEGES Annual Financial and Budget Report Schools and Local Public Safety Protection Act

Prop 30 EPA Expenditure Report

SUPPLEMENTAL DATA

FY: 2021-22 DISTRICT ID: 280 Name: Solano CCD

Budget Year: 2022-23

ACTIVITY CLASSIFICATION	ACTIVITY CODE			UNRESTRICTED	
EPA Proceeds:	8630			13,998,444	
ACTIVITY CLASSIFICATION	ACTIVITY CODE	SALARIES & BENEFITS (1000-3000)	OPERATING EXPENSES (4000-5000)	CAPITAL OUTLAY (6000)	TOTAL
Instructional Activities	0200-5900	13,998,444			
Other Support Activities (list below)	6XXX				
Total Expenditures for EPA*				0	0
Revenue less Expenditures					13,998,444

^{*}Total Expenditures for EPA may not include Administrator Salaries or other administrative costs.